

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE OF LOUISIANA
BOARD OF COMMERCE & INDUSTRY
BEING HELD ON WEDNESDAY, OCTOBER 22, 2025
AT THE LASALLE BUILDING
617 North Third Street, FLOOR 1, LABELLE ROOM
Baton Rouge, Louisiana

REPORTED BY: KELLY J. DOMIANO, C.C.R.

COURT REPORTERS OF LOUISIANA - A VERITEXT COMPANY
9522 BROOKLINE AVENUE, SUITE 217
BATON ROUGE, LOUISIANA 70809
E-MAIL: calendar-louisiana@veritext.com

1	I N D E X		1	HAROLD CALLAIS, II	
2		PAGE	2	RIDGE MIGUEZ	
3	CAPTION	1	3	REPRESENTATIVE JULIE EMERSON (ABSENT)	
4	APPEARANCES	3-5	4	STAFF MEMBERS PRESENT:	
5	PROCEEDINGS	6	5	ROBIN PORTER	
6	REPORTER'S CERTIFICATE	106	6	DEBORAH SIMMONS	
7			7	FRANK FAVALORO	
8			8	KRISTIN CHENG JOHNSON	
9			9	HUD USIE	
10			10	TRAVIS ROSENBERG	
11			11	JOYCE METOYER	
12			12	JOLEASIA CAMPBELL	
13			13	STEPHANIE LEGRANGE	
14			14	RODNEY BARNES	
15			15	LIZ MCCAIN	
16			16	CHRISTINA SMITH	
17			17	PAIGE CARTER	
18			18	SPEAKERS FROM THE PUBLIC:	
19			19	MIKKO RAJAMAKI, FP&A MANAGER, ACCRUENT	
20			20	PETER BILOTTA, SITE DIRECTOR, ECO SERVICES,	
21			21	WAGGAMAN	
22			22	JEFFREY CREVOISERAT, IRIAPAK RE USA, LLC AND	
23			23	IRIAPAK USA, LLC	
24			24	CHARLES FREEBURGH, PLANT MANAGER, SKYFALL	
25			25	BIOLOGICALS, LLC	
		Page 2			Page 4
1	APPEARANCES:		1	SPEAKERS FROM THE PUBLIC CONTINUED:	
2	BOARD MEMBERS PRESENT:		2	JIM MICHAEL, ALLIANCE POWER, INC., BEAVER LAKE	
3	CHAIRMAN CHARLES "ROBBY" MILLER		3	RENEWABLE ENERGY, LLC	
4	JERALD JONES (ABSENT)		4	JON MCCLELLAN, Manager, U.S. STATE GOVERNMENT	
5	REPRESENTATIVE VINCENT ST. BLANC, ON BEHALF OF		5	AFFAIRS, WOODSIDE ENERGY	
6	REPRESENTATIVE DARYL A. DESHOTEL		6	TOM FEUTRILL, PROJECT DIRECTOR, LOUISIANA LNG	
7	STUART A. MOSS		7	INFRASTRUCTURE, LLC	
8	KYLE D. RUCKERT, DESIGNEE FOR GOVERNOR		8	KEITH BABIN, PLANT MANAGER, MAUSER PACKAGING,	
9	DEPUTY SECRETARY ANNE VILLA, DESIGNEE FOR		9	GEISMAR	
10	SECRETARY SUSAN BONNETT BOURGEOIS		10	KEVIN HOOD, INTERNAL RELATIONS MANAGER, PROCTOR AND	
11	MICHAEL J. TANNER (ABSENT)		11	GAMBLE	
12	LETICIA A. "LETTI" LOWE-ARDOIN (ABSENT)		12		
13	MAYOR DAVID H. TOUPS		13		
14	NAHEEM "GEORGE" NASSAR, JR. (ABSENT)		14		
15	JOHN D. AUSTIN (ABSENT)		15		
16	BARRY M. MELE		16		
17	CHARLES "ROBBY" MILLER, JR.		17		
18	SENATOR FRANKLIN FOIL		18		
19	RONALD W. REMEDIES		19		
20	KYLE P. POLOZOLA (ABSENT)		20		
21	DAVID M. AMOSS		21		
22	SCOTT A. NIEMEYER (ABSENT)		22		
23	SENATOR BETH MIZELL		23		
24	ERWIN G. THOMPSON, III (ABSENT)		24		
25	WESLEY BLAKE WHEELIS (ABSENT)		25	REPORTED BY: KELLY J. DOMIANO, CCR	
		Page 3			Page 5

<p>1 PROCEEDINGS</p> <p>2 CHAIRMAN MILLER:</p> <p>3 Good morning, everyone. We'll call our</p> <p>4 meeting to order. Roll call, please.</p> <p>5 MS. SIMMONS:</p> <p>6 Good morning, everyone.</p> <p>7 Stuart Moss?</p> <p>8 MR. MOSS:</p> <p>9 Here.</p> <p>10 MS. SIMMONS:</p> <p>11 Mayor David Toups?</p> <p>12 MR. TOUPS:</p> <p>13 Here.</p> <p>14 MS. SIMMONS:</p> <p>15 David Amoss?</p> <p>16 MR. AMOSS:</p> <p>17 Here.</p> <p>18 MS. SIMMONS:</p> <p>19 John Austin?</p> <p>20 (No response.)</p> <p>21 Barry Mele?</p> <p>22 MR. MELE:</p> <p>23 Here.</p> <p>24 MS. SIMMONS:</p> <p>25 Scott Niemeyer?</p> <p style="text-align: right;">Page 6</p>	<p>1 (No response.)</p> <p>2 Anne Villa for Secretary Bourgeois?</p> <p>3 MS. VILLA:</p> <p>4 Here.</p> <p>5 MS. SIMMONS:</p> <p>6 George Nassar?</p> <p>7 (No response.)</p> <p>8 Erwin Thompson?</p> <p>9 (No response.)</p> <p>10 Harold Calais?</p> <p>11 MR. CALLAIS:</p> <p>12 Here.</p> <p>13 MS. SIMMONS:</p> <p>14 Ridge Miguez?</p> <p>15 MR. MIGUEZ:</p> <p>16 Here.</p> <p>17 MS. SIMMONS:</p> <p>18 Wesley Blake Wheelis?</p> <p>19 (No response.)</p> <p>20 Lettie Ardoin?</p> <p>21 (No response.)</p> <p>22 Robby Miller?</p> <p>23 CHAIRMAN MILLER:</p> <p>24 Here.</p> <p>25 MS. SIMMONS:</p> <p style="text-align: right;">Page 8</p>
<p>1 (No response.)</p> <p>2 Representative Vincent St. Blanc for</p> <p>3 Representative Deshotel?</p> <p>4 REPRESENTATIVE ST. BLANC:</p> <p>5 Here.</p> <p>6 MS. SIMMONS:</p> <p>7 Senator Franklin Foil?</p> <p>8 SENATOR FOIL:</p> <p>9 Here.</p> <p>10 MS. SIMMONS:</p> <p>11 Kyle Polozola?</p> <p>12 (No response.)</p> <p>13 Jerald Jones?</p> <p>14 (No response.)</p> <p>15 Ronald Remedies?</p> <p>16 MR. REMEDIES:</p> <p>17 Here.</p> <p>18 MS. SIMMONS:</p> <p>19 Senator Beth Mizell?</p> <p>20 SENATOR MIZELL:</p> <p>21 Here.</p> <p>22 MS. SIMMONS:</p> <p>23 Representative Julie Emerson?</p> <p>24 (No response.)</p> <p>25 Michael Tanner?</p> <p style="text-align: right;">Page 7</p>	<p>1 Kyle Ruckert?</p> <p>2 MR. RUCKERT:</p> <p>3 Here.</p> <p>4 MS. SIMMONS:</p> <p>5 We have a quorum.</p> <p>6 CHAIRMAN MILLER:</p> <p>7 Thank you. Thank you for the folks who</p> <p>8 got here to make the quorum so we can keep</p> <p>9 going. Before we move on -- oh, it was off,</p> <p>10 I'm sorry. There we go. My bad. We have a</p> <p>11 quorum. Thank y'all so much for getting here.</p> <p>12 The reason why I'm the Chair today, if most of</p> <p>13 you don't know, Jerry Jones's wife Robin</p> <p>14 passed away a couple of days ago, so he is</p> <p>15 dealing with that. And, of course, if you</p> <p>16 will remember him, their family in your</p> <p>17 prayers, it would be greatly appreciated. And</p> <p>18 when all the arrangements are made, which I</p> <p>19 don't think they are yet, the office will have</p> <p>20 them. So if you'd like to get those</p> <p>21 arrangements, please check with the office</p> <p>22 later today or tomorrow.</p> <p>23 All right. That being said, we have the</p> <p>24 minutes from the August 27th meeting, if</p> <p>25 anybody had a chance to review them.</p> <p style="text-align: right;">Page 9</p>

<p>1 MR. MOSS: 2 So moved. 3 CHAIRMAN MILLER: 4 Mr. Moss and a second from Mr. Calais. 5 All in favor? 6 ALL: 7 Aye. 8 CHAIRMAN MILLER: 9 Any opposed? 10 The minutes are approved. We'll go to 11 Quality Jobs. Joleasia, Ms. Campbell, would 12 you like to do our Quality Jobs for us? 13 MS. CAMPBELL: 14 Good morning. My name is Joleasia 15 Campbell sitting in for Mr. Michaela Adegbe. 16 There is one new application 20220538, 17 Aquaspersions North America, LTD, St. Martin 18 Parish. 19 CHAIRMAN MILLER: 20 All is good with it. Any motion? 21 MR. TOUPS: 22 Motion by Touns. 23 CHAIRMAN MILLER: 24 Motion by Mr. Touns. Second by St. 25 Blanc. Any questions or comments?</p> <p style="text-align: right;">Page 10</p>	<p>1 Yes. 2 CHAIRMAN MILLER: 3 You got that? 4 MS. SIMMONS: 5 Uh-huh. 6 CHAIRMAN MILLER: 7 All in favor? 8 ALL: 9 Aye. 10 CHAIRMAN MILLER: 11 Any opposed? 12 Renewals passed. 13 One late renewal. 14 MS. CAMPBELL: 15 There is one late renewal: 20170597, 16 Accruent, Orleans Parish. 17 CHAIRMAN MILLER: 18 All right. Our options are to approve 19 with the five years with the penalty or deny 20 the request all together. If you notice, 21 they're basically a little over a year and a 22 half late in their late renewal. In the past, 23 we have usually done a one-year penalty for 24 each year of being late, but you don't have 25 to.</p> <p style="text-align: right;">Page 12</p>
<p>1 All in favor? 2 ALL: 3 Aye. 4 CHAIRMAN MILLER: 5 Any opposed? 6 Thank you. 7 MS. CAMPBELL: 8 There are four renewals: 20200423, Aqueos 9 Corporation, Lafayette Parish; 20190077, 10 Danos, LLC, Terrebonne Parish; 20200338, 11 Intralox, LLC, Jefferson Parish; 20190481, SNF 12 Holding Company, Iberville Parish. 13 CHAIRMAN MILLER: 14 All right. A motion on those renewals by 15 Senator Mizell. Second by Remedies. 16 Remedies? Is that right? Thank you. 17 Any questions or comments? 18 All in favor? 19 MR. CALLAIS: 20 I'm not exactly sure, but I'm going to go 21 ahead and recuse myself from Danos just in 22 case. 23 CHAIRMAN MILLER: 24 Okay. 25 MR. CALLAIS:</p> <p style="text-align: right;">Page 11</p>	<p>1 So if anybody has -- is there anybody 2 here from Accruent that wants to present on 3 why you're late, come on up. Up here, I'm 4 sorry. 5 MR. RAJAMAKI: 6 Good morning, everybody. 7 CHAIRMAN MILLER: 8 State your name and position with the 9 company, please. 10 MR. RAJAMAKI: 11 So I'm Mikko Rajamaki from Accruent. 12 Nice to meet you, everyone. The reason for 13 the renewal that is late, it's really because 14 the company turnover. We experience a lot of 15 turnover. They had no (indiscernible) 16 incomplete, so we realized one and half years 17 ago that this coming due time and we realized 18 that we had to get on top of this. And that 19 is -- we've been trying to get everything in 20 place. 21 And I am happy that we are here now and 22 that we got everything together. And we have 23 to ensure that in the future that we have now 24 processes in place so this doesn't happen 25 again. And we want to make sure that also we</p> <p style="text-align: right;">Page 13</p>

<p>1 are still committed to Louisiana and we really</p> <p>2 would like you to consider approving the</p> <p>3 renewal.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 So are y'all new to Louisiana or did you</p> <p>6 -- are you new to Louisiana? Is this your</p> <p>7 first venture?</p> <p>8 MR. RAJAMAKI:</p> <p>9 My first visit? So Accruent opened</p> <p>10 office in 2017, 2018. I was not with the</p> <p>11 company at that time, but, yes, that's --</p> <p>12 yeah, Accruent is new.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 And just out of curiosity, how many</p> <p>15 people do y'all employ?</p> <p>16 MR. RAJAMAKI:</p> <p>17 How many employees? For the Quality</p> <p>18 Jobs, we have around five depending on the</p> <p>19 year between six and seven (indiscernible)</p> <p>20 employees. The total company has 900</p> <p>21 employees, but we also are having between</p> <p>22 about 40 to 60, but we also are claimed under</p> <p>23 this (indiscernible).</p> <p>24 CHAIRMAN MILLER:</p> <p>25 Does anybody have any questions?</p> <p style="text-align: right;">Page 14</p>	<p>1 this was just a paperwork oversight, but you</p> <p>2 maintained the jobs?</p> <p>3 MR. RAJAMAKI:</p> <p>4 Yes, we maintained the jobs at all times.</p> <p>5 It's really a paperwork oversight that means</p> <p>6 we didn't get a proper handover due to the</p> <p>7 turnover.</p> <p>8 MR. REMEDIES:</p> <p>9 Okay. That's what I wanted to know.</p> <p>10 MR. RAJAMAKI:</p> <p>11 Yes.</p> <p>12 MR. REMEDIES:</p> <p>13 Thank you, Mr. Chairman.</p> <p>14 CHAIRMAN MILLER:</p> <p>15 Any other questions?</p> <p>16 Will there be any input from the public?</p> <p>17 All right. So we're waiting for a</p> <p>18 motion. Any recommendation?</p> <p>19 MR. REMEDIES:</p> <p>20 Mr. Chair, I will make a motion to accept</p> <p>21 their application without a penalty and due to</p> <p>22 the fact that the jobs were in place during</p> <p>23 this period and this was a paperwork.</p> <p>24 CHAIRMAN MILLER:</p> <p>25 So to be clear to approved with the</p> <p style="text-align: right;">Page 16</p>
<p>1 MR. REMEDIES:</p> <p>2 Over the past few years, has your</p> <p>3 employment remained stagnant or have y'all</p> <p>4 added employees or laid off?</p> <p>5 MR. RAJAMAKI:</p> <p>6 So if you look at the year by year that</p> <p>7 growth of the employees, the growth in the</p> <p>8 count of employees since 2018 to 2022, ever</p> <p>9 since the (indiscernible) or replace, so we've</p> <p>10 been sort of stagnated ever since of the total</p> <p>11 employee count, but we are still -- we have --</p> <p>12 we are laying off employees based on location</p> <p>13 or considering.</p> <p>14 MR. REMEDIES:</p> <p>15 So at this facility, has the employment</p> <p>16 numbers dropped? Has that happened due to</p> <p>17 remote working or --</p> <p>18 MR. RAJAMAKI:</p> <p>19 It's kind of a general turnover,</p> <p>20 especially whenever (indiscernible), we have</p> <p>21 some employees that are leaving.</p> <p>22 MR. REMEDIES:</p> <p>23 What I'm trying to ask, through this</p> <p>24 period that you've enjoyed these incentives</p> <p>25 from the State, were the jobs in place and</p> <p style="text-align: right;">Page 15</p>	<p>1 five-year renewal?</p> <p>2 MR. REMEDIES:</p> <p>3 Yes.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 Okay.</p> <p>6 MR. REMEDIES:</p> <p>7 Correct.</p> <p>8 CHAIRMAN MILLER:</p> <p>9 Okay. Motion?</p> <p>10 MR. MELE:</p> <p>11 Just some clarity, the jobs that you were</p> <p>12 required to fill, they were filled and this</p> <p>13 was just pure paperwork; just not submitting?</p> <p>14 MR. RAJAMAKI:</p> <p>15 Yes.</p> <p>16 MR. MELE:</p> <p>17 And that is the answer, it's just pure</p> <p>18 paperwork?</p> <p>19 MR. RAJAMAKI:</p> <p>20 Pure paperwork, its handover because of</p> <p>21 the turnover. That's the reason for the late</p> <p>22 renewal, because the jobs were in place at all</p> <p>23 times.</p> <p>24 CHAIRMAN MILLER:</p> <p>25 Okay. We have a motion. And Mr. St.</p> <p style="text-align: right;">Page 17</p>

<p>1 Blanc seconded it.</p> <p>2 MR. MELE:</p> <p>3 What are our options with regard to --</p> <p>4 CHAIRMAN MILLER:</p> <p>5 You can approve it, the renewal normal.</p> <p>6 We can deny it and/or we can approve it with a</p> <p>7 penalty. Currently on a motion and a second</p> <p>8 now with approving it with no penalty.</p> <p>9 MR. MELE:</p> <p>10 Okay. I'll second that or third it.</p> <p>11 CHAIRMAN MILLER:</p> <p>12 We have a second.</p> <p>13 We have any input from the public?</p> <p>14 Yeah?</p> <p>15 MR. CALLAIS:</p> <p>16 Is there anything that we should know</p> <p>17 from the staff? Anything that we should be</p> <p>18 considering outside of this?</p> <p>19 MS. CAMPBELL:</p> <p>20 There isn't anything to be considered.</p> <p>21 It is a paperwork oversight. The jobs were</p> <p>22 kept in place.</p> <p>23 CHAIRMAN MILLER:</p> <p>24 You understand? We good?</p> <p>25 MR. CALLAIS:</p> <p style="text-align: right;">Page 18</p>	<p>1 penalty.</p> <p>2 MR. RAJAMAKI:</p> <p>3 Thank you. Appreciate it.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 All right. Let's go ahead to the next.</p> <p>6 MS. CAMPBELL:</p> <p>7 There is one Change of Company Name Only:</p> <p>8 20151178, current company, Audubon Engineering</p> <p>9 Operations, LLC; new company, Audubon</p> <p>10 Companies, LLC, Jefferson Parish.</p> <p>11 CHAIRMAN MILLER:</p> <p>12 Real simple Name Change Only, so can we</p> <p>13 get a motion?</p> <p>14 MR. CALLAIS:</p> <p>15 Move.</p> <p>16 MR. MOSS:</p> <p>17 Second.</p> <p>18 CHAIRMAN MILLER:</p> <p>19 Callais and Moss. Any comments or</p> <p>20 questions from the Board?</p> <p>21 From the public?</p> <p>22 All in favor?</p> <p>23 ALL:</p> <p>24 Aye.</p> <p>25 CHAIRMAN MILLER:</p> <p style="text-align: right;">Page 20</p>
<p>1 Yeah, but if memory serves, whenever this</p> <p>2 happened with Bollinger, it was a</p> <p>3 controversial item, you know, they had missed</p> <p>4 the final deadline by a few days or is that a</p> <p>5 different type of issue? I'm trying to</p> <p>6 remember maybe.</p> <p>7 CHAIRMAN MILLER:</p> <p>8 And, remember, we had the same approach</p> <p>9 for the ITEP too, and many of those were ITEP</p> <p>10 as my memory.</p> <p>11 MR. CALLAIS:</p> <p>12 Okay. I just wanted to make sure that</p> <p>13 we're not in a set precedent or something.</p> <p>14 CHAIRMAN MILLER:</p> <p>15 Different program with a lot more --</p> <p>16 they're both very important, of course, but</p> <p>17 ITEP has a bigger, bigger punch.</p> <p>18 All right. So we have a motion. We have</p> <p>19 a second. We have we had our comments.</p> <p>20 All in favor?</p> <p>21 ALL:</p> <p>22 Aye.</p> <p>23 CHAIRMAN MILLER:</p> <p>24 Any opposed?</p> <p>25 All right. You've been renewed with no</p> <p style="text-align: right;">Page 19</p>	<p>1 Any opposed?</p> <p>2 The motion carries.</p> <p>3 Transfer of Ownership?</p> <p>4 MS. CAMPBELL:</p> <p>5 There is two full Transfer of Ownership</p> <p>6 to New Company: 20200094, Bercen Chemicals,</p> <p>7 LLC; new company, Vertellus, LLC, Livingston</p> <p>8 Parish; 20150189, Epic Piping, LLC; new</p> <p>9 company, Epic Piping, LLC, Livingston Parish.</p> <p>10 CHAIRMAN MILLER:</p> <p>11 Okay. The second, the one for Epic is an</p> <p>12 administrative item. It was, basically, they</p> <p>13 had some office paperwork to do. It's really</p> <p>14 not a true ownership transfer, it's really</p> <p>15 getting some paperwork straight; is that</p> <p>16 correct?</p> <p>17 MS. CAMPBELL:</p> <p>18 That is correct. Yes, sir.</p> <p>19 CHAIRMAN MILLER:</p> <p>20 Okay. Any questions?</p> <p>21 Can I get a motion on those?</p> <p>22 MR. TOUPS:</p> <p>23 Motion by Toups.</p> <p>24 CHAIRMAN MILLER:</p> <p>25 Mr. Remedies has a second. Any comments</p> <p style="text-align: right;">Page 21</p>

<p>1 or questions from the Board?</p> <p>2 Any from the public?</p> <p>3 All in favor?</p> <p>4 ALL:</p> <p>5 Aye.</p> <p>6 CHAIRMAN MILLER:</p> <p>7 Any opposed?</p> <p>8 All right, Name Change.</p> <p>9 The next one is Affiliates.</p> <p>10 MS. CAMPBELL:</p> <p>11 One request to add Affiliates or LLC</p> <p>12 Members to Schedule I of the following</p> <p>13 contract: 20200042, Weyerhaeuser NR Company,</p> <p>14 New Affiliate, Weyerhaeuser Forest Holdings,</p> <p>15 Inc., Natchitoches Parish.</p> <p>16 CHAIRMAN MILLER:</p> <p>17 All right. Motion?</p> <p>18 MR. CALLAIS:</p> <p>19 So moved.</p> <p>20 CHAIRMAN MILLER:</p> <p>21 Mr. Callais. Second by Mr. St. Blanc.</p> <p>22 Any questions or comments from the Board?</p> <p>23 From the public?</p> <p>24 All in favor?</p> <p>25 ALL:</p> <p style="text-align: right;">Page 22</p>	<p>1 the locals know about this, and this is just</p> <p>2 two parishes, are in agreement.</p> <p>3 So can we get a motion?</p> <p>4 MR. TOUPS:</p> <p>5 Motion by Toups.</p> <p>6 CHAIRMAN MILLER:</p> <p>7 Mr. Mele has the second. Any comments or</p> <p>8 questions from the Board?</p> <p>9 Anything from the public?</p> <p>10 All right. All in favor?</p> <p>11 ALL:</p> <p>12 Aye.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 Any opposed?</p> <p>15 Thank you very much.</p> <p>16 MR. ROSENBERG:</p> <p>17 There is one Renewal application:</p> <p>18 20161832 for McGuire Real Estate Group, LLC in</p> <p>19 St. Tammany Parish.</p> <p>20 CHAIRMAN MILLER:</p> <p>21 Everything is in order there. Motion</p> <p>22 from Mr. St. Blanc. Senator Mizell is the</p> <p>23 second. Any questions or comments from the</p> <p>24 Board?</p> <p>25 From the public?</p> <p style="text-align: right;">Page 24</p>
<p>1 Aye.</p> <p>2 CHAIRMAN MILLER:</p> <p>3 Any opposed?</p> <p>4 Thank you, Ms. Joleasia Campbell for</p> <p>5 taking care of Quality Jobs. We'll move to</p> <p>6 Restoration Tax Abatement.</p> <p>7 MS. CAMPBELL:</p> <p>8 Thank you.</p> <p>9 CHAIRMAN MILLER:</p> <p>10 Mr. Rosenberg, you're up.</p> <p>11 MR. ROSENBERG:</p> <p>12 Good morning.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 Good morning.</p> <p>15 MR. ROSENBERG:</p> <p>16 There are three New Applications;</p> <p>17 20230051, 1501 Oretha Castle Haley Boulevard,</p> <p>18 LLC in Orleans Parish; 20240006, 468 St.</p> <p>19 Joseph, LLC, Orleans Parish; and 20240439, the</p> <p>20 Ouachita Group in Ouachita Parish.</p> <p>21 CHAIRMAN MILLER:</p> <p>22 All right. Just a reminder to the Board</p> <p>23 and the public, all of the RTA Program</p> <p>24 applications have to be approved by the local</p> <p>25 governments before they ever get here. So all</p> <p style="text-align: right;">Page 23</p>	<p>1 All in favor?</p> <p>2 ALL:</p> <p>3 Aye.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 Any opposed?</p> <p>6 Thank you. Thank you for the RTA</p> <p>7 programs, Mr. Rosenberg.</p> <p>8 MR. ROSENBERG:</p> <p>9 Thank you. That concludes the RTA.</p> <p>10 CHAIRMAN MILLER:</p> <p>11 Enterprise Zone, Ms. Metoyer?</p> <p>12 MS. METOYER:</p> <p>13 Good morning.</p> <p>14 CHAIRMAN MILLER:</p> <p>15 Good morning.</p> <p>16 MS. METOYER:</p> <p>17 There are seven new applications for EZ:</p> <p>18 20220486, Best Stop Cajun Food, LLC,</p> <p>19 Lafayette; 20220494, Capitol City Produce,</p> <p>20 East Baton Rouge; 20230075, MKS Plastics, LLC,</p> <p>21 Tangipahoa; 20220481, Metalplate Galvanizing,</p> <p>22 LP, Jefferson Davis; 20200298, Ochsner Clinic</p> <p>23 Foundation, Ascension Parish; 20210079, Turner</p> <p>24 Services, LLC, Orleans Parish; and 20210081,</p> <p>25 Turner Services, LLC, Orleans Parish.</p> <p style="text-align: right;">Page 25</p>

<p>1 CHAIRMAN MILLER: 2 Thank you. I thought when the first two 3 started, we were going to have a really good 4 lunch. 5 MS. METOYER: 6 True. 7 CHAIRMAN MILLER: 8 Do we have any questions -- I mean, can I 9 get a motion? 10 SENATOR MIZELL: 11 Move. 12 CHAIRMAN MILLER: 13 Senator Mizell. Second by Mr. Moss. Any 14 questions or comments from the Board? 15 MR. MIGUEZ: 16 I need to request a recusal on MKS 17 Plastics. 18 CHAIRMAN MILLER: 19 Okay. Any comments from the public? 20 All in favor? 21 ALL: 22 Aye. 23 CHAIRMAN MILLER: 24 Any opposed? 25 The applications are approved. All</p> <p style="text-align: right;">Page 26</p>	<p>1 LLC, St. Tammany Parish; 20200183, Community 2 Care Center of Thibodaux, Lafourche Parish; 3 20160648, Dupre Logistics, LLC, Iberville 4 Parish; 20210025, Good Job, Incorporated, 5 Lafourche Parish; 20161946, K&B Machine Works, 6 LLC, Terrebonne; and 20190291, K&B Machine 7 Works, Terrebonne Parish, and the list goes 8 on, 20190361, Kennedy Rice Mill, LLC, 9 Morehouse; 20200184, Kenter, LLC, Calcasieu 10 Parish; 20160876, Lafayette General Health 11 Center, Incorporated, Lafayette Parish; 12 20200057, Landmark Heritage, LLC, East Baton 13 Rouge Parish; 20200405, Legacy Logistical 14 Solutions, LLC, Jefferson Parish; 20210101 15 Noble Plastics, LLC, St. Landry Parish; 16 20190358, OFCH, LLC, Lafayette Parish; 17 20210278, Roofing Solutions, LLC, East Baton 18 Rouge Parish; 20210104, Southside Machine 19 Works, Incorporated, Calcasieu; 20200280, 20 Triad Electric & Controls, Incorporated, East 21 Baton Rouge Parish; 20190133, Willis Knighton 22 Medical Center, Incorporated, Calcasieu Parish 23 (sic); and 20200447, Willis Knighton Medical 24 Center, Incorporated, Bossier Parish. 25 CHAIRMAN MILLER:</p> <p style="text-align: right;">Page 28</p>
<p>1 right. 2 MS. METOYER: 3 Okay. Contract Termination Requests: In 4 accordance with Section 717.D of the 5 Enterprise Zone Program Rules, a business may 6 submit a request to terminate their Enterprise 7 Zone contract if: 1. the contracts have been 8 in effect for at least 30 months; 2. the 9 business has met all of the requirements of 10 the program, which includes timely filing of 11 all program forms, documents, and appropriate 12 fees. 13 The following contracts were previously 14 approved by the Board of Commerce and Industry 15 and the contract holders listed below have 16 submitted a request to terminate their 17 Enterprise Zone contracts. The Contractee 18 understands Board decision is final and 19 contracts cannot be reinstated or reactivated: 20 20190388, Allpax Products, LLC, St. 21 Tammany; 20210280, Associated Terminals, LLC, 22 St. Bernard; 20121186, Capitol City Produce, 23 LLC, East Baton Rouge Parish; 20150913, 24 Capitol City Produce, East Baton Rouge Parish; 25 20190166, Community Care Center of Covington,</p> <p style="text-align: right;">Page 27</p>	<p>1 You want to go some more? 2 MS. METOYER: 3 No, that's all. 4 CHAIRMAN MILLER: 5 All right. Mr. Callais, a motion. 6 Second by Senator Mizell. Any comments or 7 questions from the Board? 8 MS. VILLA: 9 I have one question just to confirm. 10 Ms. Metoyer, these are all requested 11 terminations, not any that we -- 12 MS. METOYER: 13 Yes, the terminations have to be 14 requested by -- 15 MS. VILLA: 16 By the applicant, by the company. 17 MS. METOYER: 18 Yes, they have to request those. 19 MS. VILLA: 20 Okay. Thank you. 21 CHAIRMAN MILLER: 22 Okay. Any other questions or comments 23 from the Board? 24 MS. METOYER: 25 Okay. I'm sorry. Let me go back to the</p> <p style="text-align: right;">Page 29</p>

<p>1 next to the last one, 20190133, Willis</p> <p>2 Knighton Medical Center, Incorporated, that's</p> <p>3 Caddo Parish and not Calcasieu.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 Okay. Thank you for catching that,</p> <p>6 Ms. Robin. Any more comments or questions</p> <p>7 from the public?</p> <p>8 None. All in favor, say aye.</p> <p>9 ALL:</p> <p>10 Aye.</p> <p>11 CHAIRMAN MILLER:</p> <p>12 Any opposed?</p> <p>13 Thank you very much. Thank you,</p> <p>14 Ms. Metoyer.</p> <p>15 So we're moving to ITEP. Who's up today?</p> <p>16 MS. JOHNSON:</p> <p>17 Good morning.</p> <p>18 CHAIRMAN MILLER:</p> <p>19 You can go ahead and start.</p> <p>20 MR. USIE:</p> <p>21 We have seven new applications following</p> <p>22 the 2018 ITEP Rules: 20230280, CellXion, LLC,</p> <p>23 DBA Sabre Industries Building Systems by</p> <p>24 CellXion in Bossier Parish; 20230012,</p> <p>25 International Mezzo Technologies, Inc. in East</p> <p style="text-align: right;">Page 30</p>	<p>1 CHAIRMAN MILLER:</p> <p>2 Any opposed?</p> <p>3 Thank you.</p> <p>4 MR. USIE:</p> <p>5 Next, we have three new applications</p> <p>6 following the 2024 Emergency Rules:</p> <p>7 20240148-A, Coca-Cola Bottling Company United</p> <p>8 Gulf Coast, LLC in Jefferson Parish; 20240163,</p> <p>9 Martco, LLC, Allen Parish; and 20240334,</p> <p>10 Morton Salt, Inc., Iberia Parish.</p> <p>11 CHAIRMAN MILLER:</p> <p>12 Okay. Maybe I should have pulled --</p> <p>13 should we have done the Morton Salt</p> <p>14 separately?</p> <p>15 MS. JOHNSON:</p> <p>16 This is under the 2024 Rules and it</p> <p>17 hasn't gone to the local ITEP committee yet.</p> <p>18 There's a separate one --</p> <p>19 CHAIRMAN MILLER:</p> <p>20 Later.</p> <p>21 MS. JOHNSON:</p> <p>22 Yeah.</p> <p>23 CHAIRMAN MILLER:</p> <p>24 Thank you. All right. That being said,</p> <p>25 do we have a motion? We have a motion from</p> <p style="text-align: right;">Page 32</p>
<p>1 Baton Rouge Parish; 20230075-B, MKS Plastics,</p> <p>2 LLC, Tangipahoa Parish; 20230486-A, W.R. Grace</p> <p>3 & Co., St. Charles Parish; 20230485-A, W.R.</p> <p>4 Grace & Co.- Conn, East Baton Rouge Parish;</p> <p>5 20240003-A, W.R. Grace & Co.-Conn in Calcasieu</p> <p>6 Parish; and 20240023-A, W.R. Grace & Co.-Conn</p> <p>7 in Calcasieu Parish.</p> <p>8 CHAIRMAN MILLER:</p> <p>9 No special?</p> <p>10 Okay. Motion to accept these?</p> <p>11 MR. TOUPS:</p> <p>12 Motion by Toups.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 Motion by Toups. Second by Senator</p> <p>15 Mizell. Any questions or comments from the</p> <p>16 Board?</p> <p>17 MR. MIGUEZ:</p> <p>18 I need to request another recusal from</p> <p>19 MKS Plastics.</p> <p>20 CHAIRMAN MILLER:</p> <p>21 All right. Any comments or questions</p> <p>22 from the public?</p> <p>23 All in favor?</p> <p>24 ALL:</p> <p>25 Aye.</p> <p style="text-align: right;">Page 31</p>	<p>1 Mr. St. Blanc.</p> <p>2 MR. CALLAIS:</p> <p>3 Second.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 Second from Mr. Callais. Any comments or</p> <p>6 questions from Board?</p> <p>7 Any questions or comments from the</p> <p>8 public?</p> <p>9 All in favor?</p> <p>10 ALL:</p> <p>11 Aye.</p> <p>12 CHAIRMAN MILLER:</p> <p>13 Any opposed?</p> <p>14 MR. USIE:</p> <p>15 All right. Next, we have 12 new Project</p> <p>16 Applications following the 2025 Rules:</p> <p>17 20250216, Ascentek, Inc. in Caddo Parish;</p> <p>18 20250362, Coca-Cola Bottling Company United</p> <p>19 Gulf Coast, LLC, Jefferson Parish; 20250150,</p> <p>20 Frymaster, LLC, Caddo Parish; 20250543,</p> <p>21 International Paper Company, Ouachita Parish;</p> <p>22 20250335, Louisiana Plastic Industries, Inc.,</p> <p>23 Ouachita Parish; 20250337, Louisiana Plastic</p> <p>24 Industries, Inc., Ouachita Parish; 20250356,</p> <p>25 Martco, LLC, Natchitoches Parish; 20250175,</p> <p style="text-align: right;">Page 33</p>

<p>1 Morton Salt, Inc., Iberia Parish; 20250220, 2 Steel Forgings, Inc., Caddo Parish; 20250523, 3 Valero Refining New Orleans, LLC, St. Charles 4 Parish; 20250153, Voith US, Inc., Ouachita; 5 and 20250137, WestRock CP, LLC, Jackson 6 Parish. 7 CHAIRMAN MILLER: 8 Okay. That's all under the 2025 Rules. 9 Can we get a motion? Mr. St. Blanc. Second, 10 Mr. Callais. Any comments or questions from 11 the Board on these? 12 Anything from the public? 13 All in favor? 14 ALL: 15 Aye. 16 MS. JOHNSON: 17 This is the one you were asking if you 18 wanted to pull out separately. 19 CHAIRMAN MILLER: 20 Okay. I'm sorry, we already voted. 21 Okay. No questions? 22 MR. USIE: 23 Next, we have four Renewals following the 24 Pre-Executive Order ITEP Rules: 20150966-PT, 25 Advanced Refining Technologies, LLC, Calcasieu</p> <p style="text-align: right;">Page 34</p>	<p>1 MR. CALLAIS: 2 Move. 3 CHAIRMAN MILLER: 4 Motion, Mr. Callais. Second, Mr. Moss. 5 Any comments or questions from the Board? 6 Any comments or questions from the 7 public? 8 All in favor? 9 ALL: 10 Aye. 11 CHAIRMAN MILLER: 12 Any opposed? 13 MR. USIE: 14 Next, we have six Renewal Applications 15 following the 2018 ITEP Rules: 20190378, 16 Allpax Products, LLC, St. Tammany Parish; 17 20200045, Best Stop Cajun Food, LLC, Lafayette 18 Parish; 20180377, Louisiana Sugar Refining, 19 LLC, St. James Parish; 20190367, Savoie's 20 Sausage and Food Products, Inc., St. Landry 21 Parish; 20190391-A, The Folger Coffee Company, 22 Orleans Parish; and 20190392-A, The Folger 23 Coffee Company Orleans Parish. 24 CHAIRMAN MILLER: 25 Motion?</p> <p style="text-align: right;">Page 36</p>
<p>1 Parish; 20141117-PT, KMe St. James Holdings, 2 LLC, St. James Parish; 20141117-C, Koch 3 Methanol St. James, LLC, St. James Parish; and 4 20150966, W.R. Grace & Co.-Conn, Calcasieu 5 Parish. 6 CHAIRMAN MILLER: 7 Okay. Motion on these Renewals? 8 MR. TOUPS: 9 Motion by Touns. 10 CHAIRMAN MILLER: 11 Motion by Mr. Touns. Second by 12 Mr. Remedies. Any comments or question from 13 the Board? 14 Any comments or questions from the 15 public? 16 All in favor? 17 ALL: 18 Aye. 19 CHAIRMAN MILLER: 20 Any opposed? 21 Those Renewals pass. 22 MR. USIE: 23 Next, we have one Renewal Application 24 following the 2017 ITEP Rules: 20170465, 25 Syrah Technologies, LLC, Concordia Parish.</p> <p style="text-align: right;">Page 35</p>	<p>1 MR. TOUPS: 2 Move. 3 CHAIRMAN MILLER: 4 Move by Mr. Touns. Second by Mr. 5 Callais. Second by Amoss. Any questions or 6 comments? 7 MR. MELE: 8 I have a question. 9 CHAIRMAN MILLER: 10 Go ahead. 11 MR. MELE: 12 For Folgers Coffee on the -- 13 CHAIRMAN MILLER: 14 Move the microphone closer. 15 MR. MELE: 16 For Folgers Coffee under the compliance 17 issue, it's all N/A, why is that? 18 MS. PORTER: 19 Good morning. I'm Robin Porter, 20 Executive Counsel with LED. The Folgers is 21 N/A because of a settlement that we entered 22 into with Folgers. And, currently, we have 23 only one dismissal from a pending litigation 24 in the Appeals Court, but we still have 25 pending litigation in the 19th JDC. So that's</p> <p style="text-align: right;">Page 37</p>

<p>1 all I can say about it right now.</p> <p>2 MR. MELE:</p> <p>3 Okay. Thank you.</p> <p>4 MS. PORTER:</p> <p>5 Uh-huh.</p> <p>6 CHAIRMAN MILLER:</p> <p>7 Any other comments or questions from the</p> <p>8 Board?</p> <p>9 No response.</p> <p>10 Any comments or questions from the</p> <p>11 public?</p> <p>12 All in favor?</p> <p>13 ALL:</p> <p>14 Aye.</p> <p>15 CHAIRMAN MILLER:</p> <p>16 Any opposed?</p> <p>17 Okay.</p> <p>18 MR. USIE:</p> <p>19 Next, we have two Change in Name Only</p> <p>20 requests: ADA Carbon Solutions Red River,</p> <p>21 LLC, Contract 20230322 in Red River Parish</p> <p>22 changing their name to Arq Solutions Red</p> <p>23 River, LLC; and Tejin Automotive Technologies</p> <p>24 Louisiana, LLC, 20210340 in Webster Parish</p> <p>25 changing their name to CSP Innovations</p> <p style="text-align: right;">Page 38</p>	<p>1 Tax Exemption Contract requests:</p> <p>2 Cornerstone Chemical Company, 20151745 in</p> <p>3 Jefferson Parish. Cornerstone is retaining</p> <p>4 \$4,707,838 in assets and Eco Services</p> <p>5 Operations Corp is receiving \$5,272,789 in</p> <p>6 assets.</p> <p>7 Cornerstone Chemical Company, 20161071 in</p> <p>8 Jefferson Parish. Cornerstone Chemical</p> <p>9 Company is retaining \$3,597,504 in assets and</p> <p>10 Eco Services Operations Corp is receiving</p> <p>11 \$887,347 in assets.</p> <p>12 Last, Cornerstone Chemical Company,</p> <p>13 20161072 in Jefferson Parish. Cornerstone</p> <p>14 Chemical Company is retaining \$3,371,489 in</p> <p>15 assets and Eco Services Operations Corp is</p> <p>16 receiving \$1,275,312 in assets.</p> <p>17 CHAIRMAN MILLER:</p> <p>18 Thank you. Motion for these Partial</p> <p>19 Transfers?</p> <p>20 MR. MELE:</p> <p>21 I do have questions. The Eco Services,</p> <p>22 is that -- is this a new company that they're</p> <p>23 transferring some of these assets to?</p> <p>24 MR. USIE:</p> <p>25 My understanding is, yes, it's a new</p> <p style="text-align: right;">Page 40</p>
<p>1 Louisiana, LLC.</p> <p>2 CHAIRMAN MILLER:</p> <p>3 Can we get a motion for those name</p> <p>4 changes?</p> <p>5 MR. CALLAIS:</p> <p>6 I need to recuse myself from the ADA</p> <p>7 Carbon Solutions.</p> <p>8 CHAIRMAN MILLER:</p> <p>9 Okay.</p> <p>10 MR. TOUPS:</p> <p>11 Motion by Touns.</p> <p>12 CHAIRMAN MILLER:</p> <p>13 Mr. Touns, motion. Second by Kyle</p> <p>14 Ruckert. Any comments or questions from the</p> <p>15 Board?</p> <p>16 Any comments or questions from the</p> <p>17 public?</p> <p>18 All in favor?</p> <p>19 ALL:</p> <p>20 Aye.</p> <p>21 CHAIRMAN MILLER:</p> <p>22 Any opposed?</p> <p>23 Name Change carries.</p> <p>24 MR. USIE:</p> <p>25 Next, we have three Partial Transfer of</p> <p style="text-align: right;">Page 39</p>	<p>1 company.</p> <p>2 MR. MELE:</p> <p>3 All right.</p> <p>4 MR. USIE:</p> <p>5 Not an affiliate.</p> <p>6 MR. MELE:</p> <p>7 Still owned by the same ownership group?</p> <p>8 MS. JOHNSON:</p> <p>9 My understanding is that it's not an</p> <p>10 affiliated. I'm not sure if there's a</p> <p>11 representative here, but it's a separate</p> <p>12 company.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 Come on up, sir. Give us your name and</p> <p>15 company position.</p> <p>16 MR. BILOTTA:</p> <p>17 Good morning. My name is Peter Bilotta,</p> <p>18 I'm the Site Director for Eco Services in</p> <p>19 Waggaman. May 5th, Eco Services came in and</p> <p>20 procured the assets to operate within</p> <p>21 Cornerstone's facility. They have another</p> <p>22 plant right down the road in Baton Rouge.</p> <p>23 This will be number nine nationwide making</p> <p>24 sulfuric acid.</p> <p>25 CHAIRMAN MILLER:</p> <p style="text-align: right;">Page 41</p>

<p>1 Any other questions for him?</p> <p>2 MR. BILOTTA:</p> <p>3 Thank you.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 Thank you very much. Okay. I still need</p> <p>6 a motion. Mr. Callais. Mr. Remedies, a</p> <p>7 second. Any other questions or comments from</p> <p>8 the Board?</p> <p>9 All right. Company or staff? None.</p> <p>10 You've got another one? Okay. Any comments</p> <p>11 or questions from the public?</p> <p>12 Thank you, sir.</p> <p>13 MR. BILOTTA:</p> <p>14 Thank you.</p> <p>15 CHAIRMAN MILLER:</p> <p>16 All in favor?</p> <p>17 ALL:</p> <p>18 Aye.</p> <p>19 CHAIRMAN MILLER:</p> <p>20 Any opposed?</p> <p>21 Transfer is accepted.</p> <p>22 MR. USIE:</p> <p>23 Next, we have six contract cancellations:</p> <p>24 Bagwell Energy Services, Inc., 20180323-C</p> <p>25 in Iberia Parish. Company requests</p> <p style="text-align: right;">Page 42</p>	<p>1 lease/sale. The company has received</p> <p>2 notification.</p> <p>3 And last, IRIAPAK USA, LLC, 20190292 in</p> <p>4 Orleans Parish. LED requests cancellation</p> <p>5 upon notification from the Assessor's Office</p> <p>6 and GNO, Inc. that operations have ceased at</p> <p>7 the site. The company received notification.</p> <p>8 CHAIRMAN MILLER:</p> <p>9 And if I might have a minute, so the ones</p> <p>10 that the Assessor are being canceled because</p> <p>11 of closure and so forth, if another company</p> <p>12 were to buy them, they cannot -- they can't go</p> <p>13 back on ITEP; correct?</p> <p>14 MR. USIE:</p> <p>15 Correct.</p> <p>16 CHAIRMAN MILLER:</p> <p>17 I just wanted to confirm that to</p> <p>18 everybody. Can you briefly tell us for the</p> <p>19 GUILDCO with 525, 527, and 537 actually, very</p> <p>20 briefly.</p> <p>21 MS. JOHNSON:</p> <p>22 Yeah. Those are the required filings,</p> <p>23 the affidavit of final costs, the project</p> <p>24 completion report, and the annual filing with</p> <p>25 the Assessor's Office to report their exempt</p> <p style="text-align: right;">Page 44</p>
<p>1 cancellation due to all assets associated with</p> <p>2 20180323-C being exempt under the front-end</p> <p>3 contract 20180323.</p> <p>4 Begneaud Manufacturing, Inc., Contract</p> <p>5 20160618 in Lafayette Parish. LED requests</p> <p>6 cancellation upon notification from the</p> <p>7 Assessor's Office of the sale to new owners.</p> <p>8 Company received notification of the</p> <p>9 cancellation.</p> <p>10 GUILDCO, LLC, Contract 20180373 in St.</p> <p>11 Landry Parish. LED requests cancellation upon</p> <p>12 notification from the Assessor's Office that</p> <p>13 the company has not complied with Sections</p> <p>14 525, 527, and 537 of the ITEP Rules. The</p> <p>15 company received notification of the</p> <p>16 cancellation.</p> <p>17 Ingevity South Carolina, LLC, Contract</p> <p>18 20210184 in Beauregard Parish. The company</p> <p>19 requests cancellation due to plan closure of</p> <p>20 the facility.</p> <p>21 IRIAPAK RE USA, LLC, Contract 20190193 in</p> <p>22 Orleans Parish. LED requests cancellation</p> <p>23 upon notification from the Assessor's Office</p> <p>24 and GNO, Inc. that operations have ceased at</p> <p>25 the site and the building is available for</p> <p style="text-align: right;">Page 43</p>	<p>1 assets on LAT5A. The Assessor said that</p> <p>2 they've never received any of those filings</p> <p>3 throughout the contract.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 And I think my time on here, this might</p> <p>6 be one of the few times where I've seen where</p> <p>7 we have canceled the contract. Most of the</p> <p>8 companies do. So it does happen for the folks</p> <p>9 who say we never watch this stuff.</p> <p>10 Do we have a motion? Mr. Callais. Mr.</p> <p>11 Remedies seconds. Any comments -- other</p> <p>12 comments or questions from the Board?</p> <p>13 Any comments or questions from the</p> <p>14 public?</p> <p>15 Yes, sir?</p> <p>16 MR. CREVOISERAT:</p> <p>17 Come up there?</p> <p>18 CHAIRMAN MILLER:</p> <p>19 Yes, sir.</p> <p>20 MR. CREVOISERAT:</p> <p>21 Right here?</p> <p>22 CHAIRMAN MILLER:</p> <p>23 Yes, sir. State your name and company</p> <p>24 representation.</p> <p>25 MR. CREVOISERAT:</p> <p style="text-align: right;">Page 45</p>

<p>1 Yes, my name is Jeff Crevoiserat. I 2 represent IRIAPAK, the two last contracts you 3 discussed. I wanted to -- I have some 4 concerns about the nature of the way you 5 described the cancellation. Just to give you 6 some background, this is a company from Italy 7 that I'm a partner in. One of the two owners, 8 our customer in Italy was opening a large 9 plant in the US, and he just -- he asked us to 10 open in the US and we did. And my partner 11 solicited, you know, government funding from 12 several states. We received some big amounts 13 from Texas and other states. 14 I went to school at Tulane. I lived here 15 for 15 years afterwards, and I wanted to bring 16 something back to the state. So even though 17 we were offered less, I -- let's say, I 18 strongarmed my partner into agreeing to open 19 here. But, unfortunately, that was 2019. 20 And shortly after that happened, we came 21 over here and during the course of several 22 years, we spent close to \$7 million on 23 building the facility, but we had our 24 obligation under the contract was -- well, we 25 were the first to have to appear before the</p> <p style="text-align: right;">Page 46</p>	<p>1 we intended to comply. 2 We spent the required CapEx requirements 3 and we just could not hire people. But the 4 reason we couldn't hire people was because of 5 COVID. And then after that, there was, I 6 guess, the hurricane in Lake Charles. And, 7 you know, I flew some people in to Louisiana 8 to run the plant, but we just couldn't get 9 enough people and get Visas for them to stay 10 here from Italy. 11 And so we -- the reason you're hearing 12 that the plant is vacated is because we were 13 being attacked by creditors, basically, 14 because we lost our largest customer who had 15 asked us to open here. And so, but we did 16 build a very nice plant. We spent a lot of 17 money in CapEx and we had a lot of machinery. 18 So I just wanted to be on the record as 19 that I believe that if we are held in default, 20 we're defaulting because of lack of 21 performance. So it's a mutual -- 22 CHAIRMAN MILLER: 23 I understand. 24 MR. CREVOISERAT: 25 -- situation. And I want to make sure it</p> <p style="text-align: right;">Page 48</p>
<p>1 City of New Orleans to get approval in 2 addition to LED here. The approval from the 3 LED went very smoothly. The City of New 4 Orleans added some stipulations that we had to 5 work through, their employment developing 6 group and hiring people, and we had to go 7 through them. 8 Needless to say, COVID hit in mid-2020 9 when we started construction of our plant. By 10 the time we opened our plant, the City of New 11 Orleans over the three years did not provide 12 one resume' or one person to hire. We were 13 becoming in default with our customer, our 14 largest customer who asked us to open here. 15 And so the reason I'm here, I flew in 16 because I wanted to -- I don't like the sound 17 of the fact that we defaulted, because even 18 though there are some technical defaults in 19 the contract, I think between the City Of New 20 Orleans, their lack of performance, and our 21 lack of hiring, we lost basically \$7 million 22 over four years. And I'm taking a lot of 23 abuse from my Italian partner right now 24 because of it. But, again, I just want to 25 make sure it's described properly, as though</p> <p style="text-align: right;">Page 47</p>	<p>1 doesn't reflect poorly on our business here, 2 because we really gave it our best try. I 3 mean we -- I wanted so much to bring something 4 back to Louisiana. I wanted to create a lot 5 of jobs, but I just did it at a time when God 6 just shined on me and said, oh, you're not 7 going to do this right now in your life. And 8 jobs couldn't be created, people were not 9 looking for jobs because we didn't get one 10 person to come to work, and that went on for 11 three years. We didn't get any applications. 12 None. 13 CHAIRMAN MILLER: 14 Right. 15 MR. CREVOISERAT: 16 You know, so it was a really expensive, 17 terrible experience for us. 18 CHAIRMAN MILLER: 19 Yes, sir. 20 MR. CREVOISERAT: 21 But we were completely committed to 22 Louisiana. It wasn't our intention to default 23 on you. 24 CHAIRMAN MILLER: 25 We understand.</p> <p style="text-align: right;">Page 49</p>

<p>1 MR. CREVOISERAT: 2 Okay. 3 CHAIRMAN MILLER: 4 We understand. Thank you for telling us 5 and hope things will turn better. 6 MR. CREVOISERAT: 7 Okay. Thank you very much. 8 CHAIRMAN MILLER: 9 We appreciate you. 10 MR. MELE: 11 Can you -- excuse me one second. 12 MR. CREVOISERAT: 13 Sorry. 14 MR. MELE: 15 What is your name? 16 MR. CREVOISERAT: 17 Jeff Crevoiserat. 18 MR. MELE: 19 Jeff what? 20 MR. CREVOISERAT: 21 Crevoiserat. 22 MR. MELE: 23 Okay. So thank you for coming in to do 24 this because we're looking at this, and we get 25 a little soundbite here.</p> <p style="text-align: right;">Page 50</p>	<p>1 Government was giving grants to everyone and 2 everyone in the state was, I guess, was 3 receiving, everyone in every state was 4 receiving federal money. And the way I was 5 hearing it from people locally was that if 6 they took a job with us, they were going to 7 get a cut in cash, you know, and they'd have 8 to go to work. 9 So we literally -- look, I understand the 10 situation. I understand the dynamics, but I 11 just don't want to be portrayed as a situation 12 where we're -- we just did not take this 13 seriously. We dropped \$7 million here and we 14 had to leave, you know, so it's unfortunate. 15 Like as I said, my partner will never let me 16 forget it, you know, my partner in Italy, but 17 it's still my intention to bring something 18 back and I have several other businesses also 19 around the country around the world basically. 20 And I just -- you know, it was a poorly, 21 you know, poor timing, you know. And I mean 22 it was unbelievable, we had COVID and then the 23 hurricane. And I said, oh, my God, you know, 24 one thing after another. And I flew about, I 25 guess, eight people her from Italy, but I</p> <p style="text-align: right;">Page 52</p>
<p>1 MR. CREVOISERAT: 2 Oh, it looks terrible, I know. 3 MR. MELE: 4 And as I was listening to you talk, I 5 mean one thing that I -- that resonated most 6 with me was there were no job applicants, 7 right. 8 MR. CREVOISERAT: 9 We didn't get any. 10 MR. MELE: 11 So the City of New Orleans was 12 responsible for, by the nature of this, was 13 responsible for feeding you applicants? 14 MR. CREVOISERAT: 15 Yes. 16 MR. MELE: 17 And they supplied none? 18 MR. CREVOISERAT: 19 Well, it was worse than that. It was 20 just we were required to use them. 21 MR. MELE: 22 Right. 23 MR. CREVOISERAT: 24 You know, so and we -- but and I saw what 25 was happening, there was no -- you know, the</p> <p style="text-align: right;">Page 51</p>	<p>1 couldn't get Visas. So I had to get them in 2 the country temporarily, then they had to 3 leave. 4 And there was a time when we had about 5 eight rooms at the JW Marriott on Canal Street 6 and we were -- and they had a 4 percent 7 occupancy rate. We were the entire hotel. We 8 had to eat in the lobby bar, the lobby 9 restaurant. We tried. We really, really gave 10 it our best shot. I'm just really 11 disappointed it didn't work out. 12 And I'm not sure when we'll try again. I 13 just know right now, we -- it got to where we 14 were burning lots and lots of liabilities 15 every day and creating new liabilities. We 16 just had to vacate. So we've got the property 17 for sale right now. 18 And the money we spent, by the way, the 19 CapEx and a lot of our money went into the 20 building. And so there is a new building 21 there. There is commerce can come from that 22 building essentially. We'll get it sold. 23 We'll take a loss on it right now because the 24 market is not very strong in that area in New 25 Orleans East.</p> <p style="text-align: right;">Page 53</p>

<p>1 But, you know, as I said, I came here 2 because I'm a huge advocate of Louisiana. I 3 never saw Louisiana once in my life until I 4 was 18. I went to Tulane. I tried to stay 5 around for 15 years. I really loved the 6 place. My first wife is from Louisiana. And 7 so it's my intention to do what I can to help 8 the state. I -- this just didn't work out. 9 CHAIRMAN MILLER: 10 Thank you. 11 MR. MELE: 12 Well, go talk to the new mayor. I'm 13 almost -- 14 MR. CREVOISERAT: 15 Okay. 16 MR. MELE: 17 -- that she said after she won was New 18 Orleans East. 19 MR. CREVOISERAT: 20 Yeah, New Orleans East. It's crazy 21 because that area where we were right by 22 Michoud and all that was fantastic. Yeah, I 23 don't understand what's so difficult out 24 there. 25 MR. CALLAIS:</p> <p style="text-align: right;">Page 54</p>	<p>1 this is at the C&I Board level, I mean we try 2 to approve these kinds of deals to see this 3 activity happen, but we rely very heavily on 4 our partners outside of the state level. And 5 so I'm just asking the question and trying to 6 figure out and just -- 7 MR. CREVOISERAT: 8 You know, first of all, I was trying to 9 understand it myself. And I believe what 10 happened was first, there was COVID and nobody 11 was really looking for work for a period of 12 time. And then once that happened, I think it 13 was difficult to get people to work out of New 14 Orleans East at the time, because it was 15 pretty far outside the City. And so, you 16 know, I mean there were a lot of factors. 17 It's just, you know -- and I'm telling you, we 18 desperately wanted it. 19 Our biggest customer in Italy was the one 20 that asked us to open here. So it didn't look 21 very good to us. But at the same time, you 22 know, they're happy with the facility we had. 23 They're happy with everything we did, except 24 for the people, we just couldn't get the 25 people in. And we couldn't keep up with the</p> <p style="text-align: right;">Page 56</p>
<p>1 So if you don't mind my asking, so what 2 group -- I'm not very familiar with the 3 construct of that deal. So with the -- so the 4 job portion, what group inside of New Orleans 5 was responsible for that, that you had to go 6 through for that? 7 MR. CREVOISERAT: 8 It was a New Orleans -- it went through a 9 gentleman, Geathers. Do you know who that is? 10 He's the one who assigned us the two people 11 that worked through them getting resumes. And 12 they claimed they got resumes, but they claim 13 nobody -- and one time, they sent us a few 14 resumes and nobody showed up, you know, and 15 this went on for three years. Imagine trying 16 to run your business and you're short staffed 17 every day and your customers are getting 18 aggravated. 19 MR. CALLAIS: 20 Well, that's right. And I'm just, I'm 21 asking is there anybody here from that group 22 that we could talk to? Because I'm kind of 23 curious about what happened here, you know, 24 and I'm trying to wonder what happened on the 25 local level. Because, you know, as a state,</p> <p style="text-align: right;">Page 55</p>	<p>1 production levels. 2 And, finally, at one point, we had levels 3 and we were doing about \$600,000 a month, you 4 know. And all of a sudden, we couldn't get 5 the labor and the few guys we had were working 6 16 and 17 hours a day. It just wasn't 7 working, you know. And then we started having 8 mistakes and errors and things. So I said, 9 okay, it's not working. 10 But as I said, it is my intention to come 11 back. I'm really committed to this state. I 12 really love this place and I always have and I 13 just -- this didn't work out, you know. But 14 when we were hit with COVID and the hurricane, 15 you know, it was bad timing. 16 CHAIRMAN MILLER: 17 Right. Well, if you ever have the desire 18 to do it again, this Board would be willing to 19 help you do it. 20 MR. CREVOISERAT: 21 I know that. 22 CHAIRMAN MILLER: 23 And I'll stop at that. Okay. The State 24 would be helpful. 25 MR. CREVOISERAT:</p> <p style="text-align: right;">Page 57</p>

<p>1 Okay. Thank you very much. I appreciate</p> <p>2 it.</p> <p>3 MR. CALLAIS:</p> <p>4 I'd love to see some sort of</p> <p>5 accountability check on the locals.</p> <p>6 MR. MELE:</p> <p>7 Yeah, and that's why I had asked.</p> <p>8 MR. CALLAIS:</p> <p>9 That's incredibly frustrating for sure.</p> <p>10 CHAIRMAN MILLER:</p> <p>11 We'll ask Ms. Villa to see what that is,</p> <p>12 if that's still -- remember the job</p> <p>13 requirements is not in ITEP anymore.</p> <p>14 MR. CALLAIS:</p> <p>15 That's right.</p> <p>16 CHAIRMAN MILLER:</p> <p>17 But the local input is.</p> <p>18 MR. MELE:</p> <p>19 Right.</p> <p>20 MR. CREVOISERAT:</p> <p>21 And as I said, we were the first ones.</p> <p>22 They put articles in the newspaper about us,</p> <p>23 our application, because we were the first</p> <p>24 ones where the City was part of the approval</p> <p>25 process. So it was -- you know, I attended</p> <p style="text-align: right;">Page 58</p>	<p>1 Mr. Chairman, we'll take them In Globo.</p> <p>2 CHAIRMAN MILLER:</p> <p>3 We have a motion by Mr. Moss to take them</p> <p>4 In Globo and second by Mr. St. Blanc. Any</p> <p>5 questions or comments from the Board? Y'all</p> <p>6 understand what we're doing? This is where</p> <p>7 the new rules or where we allow -- the new</p> <p>8 rules allow contracts under old rules to opt</p> <p>9 out of the jobs reporting requirements, and</p> <p>10 that's what these companies are doing. We</p> <p>11 should be pretty close to all of those being</p> <p>12 opt out. To be frank, if you haven't opted</p> <p>13 out yet, please do so because the staff would</p> <p>14 love it and the Board would love it, so opt</p> <p>15 out. That doesn't need to be on the record,</p> <p>16 I'm sorry. It's the truth.</p> <p>17 All right. So we have a motion. We have</p> <p>18 a second. Comments?</p> <p>19 All in favor?</p> <p>20 ALL:</p> <p>21 Aye.</p> <p>22 CHAIRMAN MILLER:</p> <p>23 Any opposed?</p> <p>24 All right. Opt Outs are done.</p> <p>25 New Special Requests?</p> <p style="text-align: right;">Page 60</p>
<p>1 the City Council meeting when that took place</p> <p>2 in January.</p> <p>3 CHAIRMAN MILLER:</p> <p>4 Okay. Thank you very much.</p> <p>5 MR. CREVOISERAT:</p> <p>6 Thank you.</p> <p>7 CHAIRMAN MILLER:</p> <p>8 All right. So we have a motion. We have</p> <p>9 a second. We've had comments from the public</p> <p>10 and the Board. Anything else? One last shot.</p> <p>11 All right. All in favor?</p> <p>12 ALL:</p> <p>13 Aye.</p> <p>14 CHAIRMAN MILLER:</p> <p>15 Any opposed?</p> <p>16 Thank you.</p> <p>17 MR. USIE:</p> <p>18 Next, we have 39 Opt Out Jobs, Payroll,</p> <p>19 and Compliance Components Exhibit A</p> <p>20 Amendments.</p> <p>21 CHAIRMAN MILLER:</p> <p>22 You don't have to read all those, do you?</p> <p>23 MR. USIE:</p> <p>24 No.</p> <p>25 MR. MOSS:</p> <p style="text-align: right;">Page 59</p>	<p>1 MR. USIE:</p> <p>2 We have three Special Requests. The</p> <p>3 first one is for Skyfall Biologicals, LLC,</p> <p>4 Contract 20210383-ITE. Skyfall Biologicals,</p> <p>5 LLC is requesting to amend their existing</p> <p>6 Exhibit A Agreement for Contract 20210383 to</p> <p>7 amend Sections 4.02(D) and Section 6.01(B)(1)</p> <p>8 to read three instead of two years to extend</p> <p>9 the commencement of operations and the grace</p> <p>10 period to be fully operational by June 30,</p> <p>11 2025, and adjust the project years</p> <p>12 accordingly.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 Do we have anyone here from Skyfall?</p> <p>15 Introduce yourself and tell us your</p> <p>16 position.</p> <p>17 MR. FREEBURGH:</p> <p>18 Good morning. I'm Charles Freeburgh,</p> <p>19 Plant Manager at Skyfall Biologicals in</p> <p>20 Geismar, Louisiana.</p> <p>21 CHAIRMAN MILLER:</p> <p>22 Tell us a little bit about what's</p> <p>23 happening.</p> <p>24 MR. FREEBURGH:</p> <p>25 Yes, indeed. So the original date of</p> <p style="text-align: right;">Page 61</p>

<p>1 initial operations was June of 2024. The 2 reality is, is that the initial beginning of 3 the project was on the tail end of COVID, the 4 numerous supply chain, all the interruptions 5 there. It ended up that our general 6 contractor did not mobilize on the site until 7 a full year after the contract was signed. 8 As we neared the June 30, 2024 9 operations, initial operations target with the 10 grace period in there, we were very close. We 11 started operations in January this year, 2025. 12 We have since produced 13 batches as of 13 June 30th, 2025. And since then, we've 14 produced more. 15 CHAIRMAN MILLER: 16 So you're fully operational now? 17 MR. FREEBURGH: 18 We are, yes. 19 CHAIRMAN MILLER: 20 On the contract. So does anybody have 21 any other comments or questions before we take 22 a motion or give me a motion, please? 23 MR. FREEBURGH: 24 And I would add, we did meet with the 25 Ascension Parish ITEP group earlier this month</p> <p style="text-align: right;">Page 62</p>	<p>1 extend the project year adjustment time limit 2 outlined in the Contract, Exhibit A, Article 3 VI, Section 6.01(B)(1) by one year allowing a 4 three-year grace period instead of two years 5 to commence operation. 6 CHAIRMAN MILLER: 7 Is there anyone here from Beaver Lake? 8 Introduce yourself and tell us your 9 position with the company. 10 MR. MICHAEL: 11 Yes, Jim Michael. I am President of 12 Alliance Power with Beaver Lake Renewable 13 Energy. We're associated with the team that 14 is developing the site. It's a large team, as 15 you can imagine. So we specialize in project 16 development. 17 CHAIRMAN MILLER: 18 Tell us a little about what's happening 19 and why you're needing an extension. 20 MR. MICHAEL: 21 Yeah. So the project, when we first 22 envisioned it, it was smaller. So it is now 23 three SunGas trains. It will -- our initial 24 estimate was \$1.8 billion. We're now well 25 over \$2 billion. And we'll be working closely</p> <p style="text-align: right;">Page 64</p>
<p>1 and they recommended approval on this. 2 SENATOR FOIL: 3 Move to approve. 4 CHAIRMAN MILLER: 5 We have a motion by Senator Foil. Second 6 motion by Mr. Mele. Any comments or questions 7 from the Board? 8 Any other comments or questions from the 9 public? 10 Thank you very much for being here. 11 MR. FREEBURGH: 12 Thank you. 13 CHAIRMAN MILLER: 14 All in favor of approval? 15 ALL: 16 Aye. 17 CHAIRMAN MILLER: 18 Any opposed? 19 Thank you. 20 MR. USIE: 21 The next Special Request is for Beaver 22 Lake Renewable Energy, LLC Contract 23 20230120-ITE. Beaver Lake Renewable Energy, 24 LLC is requesting to amend their existing 25 Exhibit A Agreement for Contract 20230120 to</p> <p style="text-align: right;">Page 63</p>	<p>1 with Kiewit is under the contract. We've got 2 a \$100 million on a budget that is in 3 development right now doing detailed 4 engineering, cost estimating, long-lead 5 procurement contracts. 6 We've got permits in to the state for our 7 Title V Air Permit, also in to the Army Corps 8 of Engineers for wetlands and all of the 9 associated things for a 404 Permit. So the 10 project is well underway with permitting, 11 design, early long-lead procurement. And so 12 really, the project grew. And by growing -- 13 and that was really due to the market drivers. 14 We have clients in Europe, Maersk, and in 15 Japan, and NESCO investors in the project. 16 They're looking for the product and they saw a 17 way to make the project be more economic, 18 larger, more capital investment, more jobs, 19 more sustainable forestry. Our biomass is our 20 feedstock, so that's the reason that we are 21 back. We really envision now the project 22 being larger. 23 CHAIRMAN MILLER: 24 So it's really good news is why you're 25 needing the extension?</p> <p style="text-align: right;">Page 65</p>

<p>1 MR. MICHAEL: 2 Yeah, that's why we're here. 3 CHAIRMAN MILLER: 4 And we thank you for doing that. 5 MR. CALLAIS: 6 I move. 7 CHAIRMAN MILLER: 8 Mr. Callais first and a second. We have 9 a first and a second. You will meet -- y'all 10 expect it make the date now though? 11 MR. MICHAEL: 12 Yes, we do. We have a lot of drivers, 13 most important the 45V, which is the hydrogen 14 credit. We've got to be underway, but we're 15 anticipating our current schedule and we're on 16 schedule and holding it well with you and 17 appreciate all the help at the state level and 18 Environmental Quality, they're helping greatly 19 with permits. But we envision being FID third 20 quarter next year and being operational under 21 this schedule. 22 CHAIRMAN MILLER: 23 Great. Thank you. All right. So we 24 have a motion and a second. Any comments or 25 questions from the Board?</p> <p style="text-align: right;">Page 66</p>	<p>1 occur if Woodside does not commence operations 2 within a three-year period beginning on 3 December 31st, 2029. 4 CHAIRMAN MILLER: 5 All right. Would you like to introduce 6 yourself, please, and position with the 7 company and give us a little bit of more 8 information from you guys? 9 MR. MCCLELLAN: 10 Yes, sir. My name is Jon McClellan. I'm 11 the Manager of U.S. State Government Affairs 12 at Woodside Energy and I'm here representing 13 our Louisiana LNG project. I first -- let me 14 start by saying thank you to LED, to Secretary 15 Bourgeois, the Governor's office, LED staff 16 for helping us get here today. It's been a 17 long process with Woodside buying Tellurian 18 and then taking this project over and now 19 delivering this project to the community into 20 Louisiana. We appreciate LED's help in 21 getting us here. 22 Let me start with announcing that we are 23 formally requesting an Amendment to our 24 existing Louisiana LNG ITEP contract simply to 25 align the ITEP contract dates to our project</p> <p style="text-align: right;">Page 68</p>
<p>1 Anything else from the public? 2 All in favor? 3 ALL: 4 Aye. 5 CHAIRMAN MILLER: 6 Any opposed? 7 You have your extension. 8 MR. MICHAEL: 9 Well, thank you very much. 10 CHAIRMAN MILLER: 11 Thank you very much for investing in 12 Louisiana. We appreciate you. 13 MR. MICHAEL: 14 Well, thank you. Can't wait. 15 MR. USIE: 16 The last Special Request is for Louisiana 17 LNG Infrastructure, LLC, Contract 20161566. 18 Louisiana LNG Infrastructure, LLC is 19 requesting to modify Section 4.02(A) of the 20 Exhibit A Agreement to reflect that Woodside 21 intends to commence operation by 22 December 31st, 2029, and become fully 23 operational by December 31st, 2033, and to 24 modify Section 6.01(B)(1) of the Exhibit A 25 Agreement to reflect a company default will</p> <p style="text-align: right;">Page 67</p>	<p>1 timeline. That is all we're asking to do. 2 We're meeting all the jobs. There is no 3 issues on that front. It's simply aligning 4 the timeline. 5 But because we have y'all's attention, 6 we'd love to highlight Woodside Energy. We 7 are a global energy company that's based in 8 Perth, Australia. And all of our operations 9 that are run outside of Australia are run out 10 of Houston, Texas, where Tom and I are from. 11 And we operate on three continents across the 12 globe. We do oil, gas, and LNG. We've been 13 doing LNG for 35-plus years in Australia. So 14 LNG is not new to us, but we are new to the 15 LNG game along the Gulf Coast. We're happy to 16 be here in Louisiana and happy to have chosen 17 Louisiana. 18 I will also add that we've been doing 19 offshore oil and gas off the coast of 20 Louisiana for over 15 years. And we have a 21 long history of supporting local suppliers and 22 local vendors. Our OpEx for offshore 23 operations here in Louisiana is about \$40 24 million per year. That's spent right here in 25 Louisiana, Louisiana companies. And we look</p> <p style="text-align: right;">Page 69</p>

<p>1 forward to continuing that record of using 2 local contractors and local vendors for our 3 Louisiana LNG project. 4 But with that, I'm going to turn it over 5 to my colleague Tom to talk in detail about 6 our Louisiana LNG project in Lake Charles, 7 Louisiana. 8 MR. FEUTRILL: 9 Good morning. My name is Tom Feutrill, 10 I'm the Project Director for Louisiana LNG. I 11 want to start by thanking Chairman, Secretary 12 Bourgeois, the Board, and the State of 13 Louisiana for supporting our project to get us 14 this far. 15 So as Jon alluded to, Woodside acquired 16 Tellurian back in October of 2024. With that, 17 we acquired what is now known as the Louisiana 18 LNG project, which is a \$17.5 billion dollar 19 investment in the State of Louisiana, which is 20 the biggest direct foreign investment into the 21 State of Louisiana. With that, we are 22 developing a 16 million ton per annum train. 23 It's permitted up to 17.6 million tons. And 24 so we've got an LNG facility that is one of a 25 flagship project for Louisiana, but it will</p> <p style="text-align: right;">Page 70</p>	<p>1 Second with a comment. 2 CHAIRMAN MILLER: 3 I missed where it was. Okay. Motion 4 Mr. Ruckert. Second by St. Blanc. Comments 5 or questions? 6 MR. MOSS: 7 Being that y'all are in my backyard, I 8 see it all the time, and being the largest 9 foreign investment in Louisiana to date at 10 17.4. 11 MR. MCCLELLAN: 12 It's point five. 13 MR. FEUTRILL: 14 It's point five. 15 MR. MOSS: 16 Yeah, somewhere around there just a 17 little bit. But I did look at some numbers 18 with them, and just what they've done in 19 Southwest Louisiana is amazing. They've 20 spent, you know, \$500 million already in 21 Louisiana, 209 of it in Calcasieu Parish 22 alone. And then we've got 130 local 23 businesses benefiting from that. And then, we 24 just look at everything that comes with the 25 jobs, the housing, the trickle down effect</p> <p style="text-align: right;">Page 72</p>
<p>1 also support local community, jobs, and 2 supporting vendors and suppliers. 3 So in my role as Director of Louisiana 4 LNG, I'm responsible for ensuring the delivery 5 of the project. Currently, the project is 6 19 percent complete overall. And the first 7 train to produce LNG is 25 percent complete. 8 So that would be delivering LNG into the 9 market in 2029. 10 So we're merely asking for an alignment 11 of what was the legacy ITEP back in the 12 Tellurian days. In the previous project, they 13 couldn't get up and sanctioned. We managed to 14 get sanctioned in seven months of acquiring 15 Tellurian. So we took FID in April of this 16 year and we're on target to produce LNG in 17 2029. 18 So that three-year extension from 2026 to 19 2029 merely aligns those dates and production 20 of LNG. So with that, I'll respectfully ask 21 that you support that Amendment and happy to 22 take any questions from there. 23 MR. RUCKERT: 24 Make a motion. 25 MR. MOSS:</p> <p style="text-align: right;">Page 71</p>	<p>1 that y'all are going to cause down the road. 2 And I did get a number speaking with the 3 gentleman that kind of surprised me. 4 Again, after sitting on this Board for 5 several years, when you look at it and they 6 said, you know, that we only pay \$112,000 a 7 year in property tax right now. But with the 8 ITEP Program with them being down there come 9 year 11, now that sounds a ways off, I 10 understand, come year 11, they will be paying 11 \$200 million annually in property taxes. I 12 think we get our investment back in just a 13 little bit. 14 Thank y'all for what you do in my 15 community and to the State of Louisiana. We 16 appreciate y'all being here. 17 MR. MCCLELLAN: 18 Thank you, Mr. Moss, for your support. 19 CHAIRMAN MILLER: 20 Any other comments? 21 MR. RUCKERT: 22 I'd like to echo Mr. Moss's comments and 23 just thank you all for your investment in 24 Louisiana. It is a signal to the world that 25 we are the epicenter for energy and thank you</p> <p style="text-align: right;">Page 73</p>

<p>1 for all you're doing.</p> <p>2 MR. MCCLELLAN:</p> <p>3 Yes, sir. Appreciate you guys as well.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 And same from the Board, the investment</p> <p>6 in Louisiana's future, I remember when</p> <p>7 Tellurian was announced, it's really great</p> <p>8 that y'all picked it up and are making it grow</p> <p>9 because it was an announcement that was very</p> <p>10 exciting, then very disappointing, but now</p> <p>11 very exciting again. So we appreciate y'all.</p> <p>12 MS. VILLA:</p> <p>13 It's been a pleasure to work with you</p> <p>14 all. As part of LED, from the very first</p> <p>15 meeting that we had last year, so thank you</p> <p>16 for continuing to keep us involved, the</p> <p>17 Governor's office involved, the community</p> <p>18 involved. That's, you know, we're all doing</p> <p>19 this together in partnership. So thank you</p> <p>20 for that.</p> <p>21 MR. CALLAIS:</p> <p>22 One more comment, if you don't mind. We</p> <p>23 just need to figure out how to get them here</p> <p>24 and not Houston.</p> <p>25 MR. MCCLELLAN:</p> <p style="text-align: right;">Page 74</p>	<p>1 Thank you.</p> <p>2 MS. JOHNSON:</p> <p>3 We have eight Contracts under the 2017</p> <p>4 Rules for Noncompliance. I do have one</p> <p>5 company requesting deferral until the December</p> <p>6 meeting, that's 20161675, Guin Machine, Inc.</p> <p>7 in Bienville Parish.</p> <p>8 CHAIRMAN MILLER:</p> <p>9 Can we get a motion for that?</p> <p>10 MR. TOUPS:</p> <p>11 I'll make a motion for that deferral.</p> <p>12 CHAIRMAN MILLER:</p> <p>13 Mr. Toups. Senator Foil seconds. Any</p> <p>14 comments on that?</p> <p>15 Any questions from the public? Comments</p> <p>16 from the public?</p> <p>17 All in favor of that deferral?</p> <p>18 ALL:</p> <p>19 Aye.</p> <p>20 CHAIRMAN MILLER:</p> <p>21 Any opposed?</p> <p>22 And that one is deferred.</p> <p>23 MS. JOHNSON:</p> <p>24 So first, we have 20170390, Champion Home</p> <p>25 Builders, Inc. located in Vernon Parish for</p> <p style="text-align: right;">Page 76</p>
<p>1 I assure you that we are spending lots of</p> <p>2 days and lots of money here in Louisiana</p> <p>3 between Tom, myself, and our project team.</p> <p>4 CHAIRMAN MILLER:</p> <p>5 We have some really nice places that</p> <p>6 could be corporate headquarters.</p> <p>7 MR. MOSS:</p> <p>8 We'll find you some more land so y'all</p> <p>9 can keep expanding in Southwest Louisiana.</p> <p>10 Tom, we'll change your accent for you.</p> <p>11 CHAIRMAN MILLER:</p> <p>12 He's from Thibodaux.</p> <p>13 MR. MOSS:</p> <p>14 Oh, that's where I missed it.</p> <p>15 CHAIRMAN MILLER:</p> <p>16 Okay. Any other comments from the</p> <p>17 public?</p> <p>18 Hearing none, all in favor?</p> <p>19 ALL:</p> <p>20 Aye.</p> <p>21 CHAIRMAN MILLER:</p> <p>22 Any opposed?</p> <p>23 Thank you very much. We appreciate you</p> <p>24 again.</p> <p>25 MR. MCCLELLAN:</p> <p style="text-align: right;">Page 75</p>	<p>1 the reporting period of 2023. They were</p> <p>2 required to create 200 jobs and \$7.6 million</p> <p>3 in payroll. They created 223 jobs and \$7.2</p> <p>4 million in payroll. They were late on their</p> <p>5 compliance filing. They're due -- it was due</p> <p>6 6/29/24 and received 7/1/24. The Vernon</p> <p>7 Parish locals provided no response.</p> <p>8 CHAIRMAN MILLER:</p> <p>9 Okay. So --</p> <p>10 MS. JOHNSON:</p> <p>11 So they are noncompliant for late filing</p> <p>12 only.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 For the report, not the renewal?</p> <p>15 MS. JOHNSON:</p> <p>16 No, this is for the reporting.</p> <p>17 CHAIRMAN MILLER:</p> <p>18 The reporting.</p> <p>19 MS. JOHNSON:</p> <p>20 And they were compliant with the creation</p> <p>21 of jobs and payroll. This is just a late</p> <p>22 filing.</p> <p>23 CHAIRMAN MILLER:</p> <p>24 So our option is to renew or --</p> <p>25 MS. JOHNSON:</p> <p style="text-align: right;">Page 77</p>

<p>1 Oh, it's not a renewal. 2 CHAIRMAN MILLER: 3 It's a penalty or -- 4 MS. JOHNSON: 5 Penalty or no penalty. 6 CHAIRMAN MILLER: 7 All right. 8 MR. MELE: 9 This is a tough one. Just as far as 10 breaking, you know, in our own company, I know 11 we paid a penalty for this same reason. 12 MS. JOHNSON: 13 I believe y'all's was a renewal 14 situation. 15 MR. MELE: 16 It was renewal. 17 MS. JOHNSON: 18 This is a noncompliance filing issue -- 19 or for jobs and payroll reporting. 20 MR. CALLAIS: 21 I'm looking at the, you know, Exhibit A 22 versus actual, and Exhibit A shows 200 jobs, 23 actual is 223, but salaries for the 200 under 24 Exhibit A was \$7.6 million versus \$7.19 25 million. So it looks like there's more</p> <p style="text-align: right;">Page 78</p>	<p>1 out is future reports. This is -- 2 MS. JOHNSON: 3 Right. And they did file their 2024 4 report. So going forward, there would be no 5 more in 2025. 6 CHAIRMAN MILLER: 7 So if we can -- I will entertain a 8 motion. 9 MS. JOHNSON: 10 And there was no recommendation -- or no 11 response from the locals. 12 MR. REMEDIES: 13 And on the date of everything, the 29th 14 was a Saturday and Monday was July 1st on the 15 calendar. So, yeah, it could have hit their 16 mailbox on Saturday and not been opened 'til 17 then. 18 CHAIRMAN MILLER: 19 Okay. Is that a motion? 20 MR. REMEDIES: 21 That's a motion to approve. 22 CHAIRMAN MILLER: 23 To approve without penalty and a second 24 from Mr. Moss. Any other comments or 25 questions from the Board?</p> <p style="text-align: right;">Page 80</p>
<p>1 employees at a lower wage. So that is one 2 component of this too. 3 MS. JOHNSON: 4 No, they were able to meet -- the Exhibit 5 A allows for you to still remain compliant 6 with the payroll and jobs if you're creating, 7 if you meet 90 percent. So they actually were 8 compliant with their jobs and payroll. 9 MR. CALLAIS: 10 Okay. 11 MS. JOHNSON: 12 This is being presented because of their 13 late filing. 14 MR. CALLAIS: 15 Understood. Thank you. 16 CHAIRMAN MILLER: 17 So they were late by a couple of days, a 18 few days. It's a report. Correct me if I'm 19 wrong, if this was a different time, they 20 wouldn't even have to do these reports; is 21 that correct? 22 MS. JOHNSON: 23 Correct, they would -- 24 CHAIRMAN MILLER: 25 And they're at a point where the option</p> <p style="text-align: right;">Page 79</p>	<p>1 Any comments or questions from the 2 public? 3 All in favor? 4 ALL: 5 Aye. 6 CHAIRMAN MILLER: 7 Any opposed? 8 Okay. Approved. 9 MS. JOHNSON: 10 Next, we have 20170070, Mauser USA, LLC 11 in Ascension Parish and 20170234, Talon 12 Industrial, LLC in Ascension Parish. Both 13 project year 2023. Mauser USA is responsible 14 for creating the jobs and payroll for Talon 15 Industrial, LLC, which is the real estate 16 property holder for Mauser USA. They were 17 required to create 28 jobs with \$1,821,733 in 18 payroll. They created 18 jobs with \$1,226,901 19 in payroll. 20 The Parish Council, School Board, and 21 Sheriff submitted resolutions and letters 22 requesting that the Board take no action on 23 this noncompliance issue. 24 CHAIRMAN MILLER: 25 All right.</p> <p style="text-align: right;">Page 81</p>

<p>1 MR. CALLAIS: 2 I move that we take no action. 3 CHAIRMAN MILLER: 4 Okay. Motion. Second? 5 MR. TOUPS: 6 Second by Touns. 7 CHAIRMAN MILLER: 8 Mr. Touns. Any comments or questions 9 from the Board? 10 Anything from the public? 11 All in favor of approval? 12 ALL: 13 Aye. 14 SENATOR MIZELL: 15 Robby, is anybody here from there? 16 CHAIRMAN MILLER: 17 Is anybody here from any of these? Oh, 18 you are. Okay. 19 SENATOR MIZELL: 20 I'd like to know why they didn't meet the 21 jobs. 22 CHAIRMAN MILLER: 23 Name and your position, please. 24 MR. BABIN: 25 My name is Keith Babin, I'm the Plant</p> <p style="text-align: right;">Page 82</p>	<p>1 you're getting or -- 2 MR. BABIN: 3 It's staying steady. I mean, 2024, the 4 wages, we're going to be up a little bit. We 5 implemented pay raises and salary increases 6 throughout the plant, but it's -- the jobs are 7 relatively flat from 2023. 8 SENATOR MIZELL: 9 So it's not that you don't have 10 applicants. The applicants would be -- it's 11 interesting. We hear so much of people aren't 12 applying. So are you seeing that or are 13 you... 14 MR. BABIN: 15 We have a turnover, but we always are 16 hiring new people. 17 SENATOR MIZELL: 18 Yeah. 19 MR. BABIN: 20 So if somebody leaves, we can find 21 somebody to fill the job, but we have pretty 22 decent turnover, which affects us as well. 23 SENATOR MIZELL: 24 Thank you. 25 Thank you, Mr. Chairman.</p> <p style="text-align: right;">Page 84</p>
<p>1 Manager for Mauser Packaging, the Geismar 2 location. We fell short of the jobs for a 3 couple of reasons. The first reason is, 4 looking back, we did overestimate the business 5 that we would have. We were given -- when we 6 opened in 2017, we were given projections from 7 our largest customers of their volume, and 8 their volume is well short. 9 And the second is we do provide an 10 industrial package in the chemical industry. 11 You know, that industry, chemical industry was 12 down considerably in 2023. So, you know, we 13 fell short there as well. You know, again, 14 Mauser is still committed to, you know, being 15 in the Ascension Parish area, which we are. 16 We continue to operate and supply a lot of 17 local chemical companies in the area. So that 18 was the two reasons. 19 SENATOR MIZELL: 20 Yeah, and -- so that was '23. 21 MR. BABIN: 22 Yeah. 23 SENATOR MIZELL: 24 So what's your forecast at this point? 25 Are you seeing an improvement in the business</p> <p style="text-align: right;">Page 83</p>	<p>1 CHAIRMAN MILLER: 2 We have a motion and a second. Any 3 comments from the public? 4 Thank you, sir, for being here. We 5 appreciate you fighting through this. 6 MR. BABIN: 7 Thank you. Thank y'all. 8 CHAIRMAN MILLER: 9 All in favor? 10 ALL: 11 Aye. 12 CHAIRMAN MILLER: 13 Any opposed? 14 Approved. 15 MS. JOHNSON: 16 And then next, we have Proctor and Gamble 17 Manufacturing Company in Rapides Parish, 18 Contract 20170003. They were noncompliant for 19 reporting years 2020, 2021, 2022, and 2023. 20 They failed to create the 26 new jobs and \$1.3 21 million in payroll for those three years. And 22 then for project years 2020, 2021, 2022, the 23 filings were a day late. 24 CHAIRMAN MILLER: 25 Do we have any input from the locals?</p> <p style="text-align: right;">Page 85</p>

<p>1 MS. JOHNSON: 2 No, they -- there was no response from 3 the Rapides Parish locals. 4 CHAIRMAN MILLER: 5 Okay. I guess you're here to make 6 comments for -- 7 MR. HOOD: 8 Good morning. 9 CHAIRMAN MILLER: 10 -- Proctor and Gamble? 11 MR. HOOD: 12 Yes. Kevin Hood, Internal Relations 13 Manager with Proctor and Gamble. We did hit a 14 pause on hiring during that period that was 15 during COVID. We didn't see a lot of growth 16 during that period. The good news is, I think 17 the employee base during that time was around 18 550 or so. We started a hiring class two 19 weeks ago of 40 that put us right at 800. So 20 we 50 percent increased our population since 21 then, and this is to date. 22 CHAIRMAN MILLER: 23 You've maintained 550 through this 24 period? 25 MR. HOOD:</p> <p style="text-align: right;">Page 86</p>	<p>1 What's the volume split between those two 2 sites? 3 MR. HOOD: 4 I can give you a percentage. We produce 5 about 40 percent of the volume. The Lima, 6 Ohio plant is a little bit bigger than ours. 7 Now, we are introducing a new form. 8 MR. CALLAIS: 9 You can fix that, right? You can expand 10 and add more, right? 11 MR. HOOD: 12 Well -- 13 MR. CALLAIS: 14 We want to be bigger. 15 MR. HOOD: 16 Okay. I'll give you this. 17 MR. CALLAIS: 18 In Louisiana, we only want our unfair 19 share. 20 MR. HOOD: 21 I understand. I'm a native, I get it. 22 So we are introducing a new form of laundry 23 detergent, it's a functional fiber. It's a 24 tile. And we are the only plant in the world 25 that makes it right now. We're in production.</p> <p style="text-align: right;">Page 88</p>
<p>1 Absolutely. We just didn't file on new 2 hirings because we didn't hire additional 3 folks. So we are expanding, we're currently 4 hiring. So our population is up to, like I 5 said, close to 800 now. So we resumed that. 6 We've been in that community for 56 years now, 7 so our tax base has grown exponentially. 8 I did -- I was in contact with the local 9 Assessor who was working with the Board there, 10 their understanding of the rules is that if 11 they do not respond, then that's accepting 12 that they don't want any penalties on Proctor 13 and Gamble. 14 CHAIRMAN MILLER: 15 And what do y'all actually make there? 16 MR. HOOD: 17 Laundry detergent. In fact, if you buy 18 Tide or Gain anywhere in North America, it was 19 made in one of two places, Pineville, 20 Louisiana or Lima, Ohio. So we make about 40 21 percent of the population North America's 22 laundry detergent. 23 CHAIRMAN MILLER: 24 Thank you. Any questions for Mr. Hood? 25 MR. CALLAIS:</p> <p style="text-align: right;">Page 87</p>	<p>1 We're in capital investments now to produce to 2 buy the equipment and installing the equipment 3 to make that form. 4 So we make the liquid detergent. We make 5 the Tide pods and Gain Flings. And now, we 6 will be introducing a new form that's a 7 fibrous wafer that is -- we will begin -- 8 CHAIRMAN MILLER: 9 That's why Louisiana needs to be looking 10 for that and buy just that. 11 MR. HOOD: 12 You can look online. It's called Tide 13 Evo, E-V-O. You can actually buy some of it 14 online. It's in limited quantities. 15 CHAIRMAN MILLER: 16 But we want to buy locally so our sales 17 tax is collected here too. 18 MR. HOOD: 19 We're going to start introducing it 20 locally next year as we start a nationwide 21 launch production. 22 MR. CALLAIS: 23 Well, we appreciate a positive word to 24 Proctor and Gamble for top end and top brass 25 for any expansions that we keep that business</p> <p style="text-align: right;">Page 89</p>

<p>1 here and we can keep manufacturing that stuff</p> <p>2 here.</p> <p>3 MR. HOOD:</p> <p>4 That's the plan.</p> <p>5 CHAIRMAN MILLER:</p> <p>6 Okay. Thank you.</p> <p>7 Yes, sir?</p> <p>8 MR. REMEDIES:</p> <p>9 I have a question. Just one thing, I</p> <p>10 think this Board has been pretty consistent</p> <p>11 with trying to help businesses and show that</p> <p>12 we appreciate your investment in the state.</p> <p>13 However, if we approve this today, can you</p> <p>14 give us your commitment to be sure these</p> <p>15 applications are reported and filed on time,</p> <p>16 because it's difficult to --</p> <p>17 MR. HOOD:</p> <p>18 Correct.</p> <p>19 MR. REMEDIES:</p> <p>20 -- for bearings for if the application</p> <p>21 was not sent in.</p> <p>22 MR. HOOD:</p> <p>23 Absolutely. We'll take that back. We</p> <p>24 third partied the compliance filings with this</p> <p>25 and we work closely with them to make those</p> <p style="text-align: right;">Page 90</p>	<p>1 Thank you.</p> <p>2 MS. JOHNSON:</p> <p>3 And that completes the ITEP portion of</p> <p>4 the agenda. Thank you.</p> <p>5 CHAIRMAN MILLER:</p> <p>6 Okay. Thank you. Do we have any other</p> <p>7 business we need to cover? No other business.</p> <p>8 Ms. Anne, it's on you now for the</p> <p>9 Secretary.</p> <p>10 MS. VILLA:</p> <p>11 Good morning. First off, I want to thank</p> <p>12 all of our Board Members for attending this</p> <p>13 morning. I know we were tight on making a</p> <p>14 quorum. I actually flew back last night. A</p> <p>15 point of privilege, because I'm happy to talk</p> <p>16 about where I was the past three days, I've</p> <p>17 been in Fort Worth for the past three days. I</p> <p>18 had the opportunity to be asked by the</p> <p>19 University of Oklahoma to serve as an economic</p> <p>20 development institute instructor. And so I've</p> <p>21 been there since Sunday.</p> <p>22 And I'm happy to see the number of</p> <p>23 economic development professionals that we</p> <p>24 have in our state that is actually attending</p> <p>25 that. It takes about three years to get</p> <p style="text-align: right;">Page 92</p>
<p>1 filings, so we will go back with that input.</p> <p>2 And you will see another one of these coming</p> <p>3 before you for 2018 for similar circumstances.</p> <p>4 Again, that was during that COVID period when</p> <p>5 we had put a pause on hiring.</p> <p>6 But, again, we have hired expedientially</p> <p>7 since then and are expanding since then. But,</p> <p>8 yes, definitely good feedback and we'll take</p> <p>9 that back to our, both on our side and our</p> <p>10 third-party that we contract with.</p> <p>11 MR. REMEDIES:</p> <p>12 Thank you.</p> <p>13 CHAIRMAN MILLER:</p> <p>14 All right. We have a motion from</p> <p>15 Mr. Callais. Second from Remedies. Any other</p> <p>16 comments or questions from the Board?</p> <p>17 Any other comments or questions from the</p> <p>18 public?</p> <p>19 All in favor?</p> <p>20 ALL:</p> <p>21 Aye.</p> <p>22 CHAIRMAN MILLER:</p> <p>23 Any opposed?</p> <p>24 Thank you very much. We appreciate it.</p> <p>25 MR. HOOD:</p> <p style="text-align: right;">Page 91</p>	<p>1 through the coursework. And we have three of</p> <p>2 our own at LED that are graduating on</p> <p>3 Thursday. And so their goal is also to sit</p> <p>4 for the CEDE, which is the Certified Economic</p> <p>5 Development Exam, not an easy exam to pass,</p> <p>6 but several of us at LED do have that</p> <p>7 designation.</p> <p>8 And so Jacob Ellis, who is part of our</p> <p>9 business development team is graduating.</p> <p>10 Lauren Cullens, who is part of our innovation</p> <p>11 team is graduating on Thursday, as well as</p> <p>12 Michaela Adegbe, that's why she's not here</p> <p>13 today, is graduating on Thursday. Also,</p> <p>14 excited to see several of our partners that</p> <p>15 are there attending. Connor Bradford with</p> <p>16 CLECO is going to be graduating on Thursday as</p> <p>17 well. And then, we have a couple of other ED</p> <p>18 professionals from St. Landry Parish that's</p> <p>19 attending as well, attending the institute to</p> <p>20 get further knowledge on economic development.</p> <p>21 So really excited to represent the state</p> <p>22 in this role and happy to see where economic</p> <p>23 development is going across the nation and</p> <p>24 having the opportunity to network with our</p> <p>25 peer states and others in the space. But when</p> <p style="text-align: right;">Page 93</p>

<p>1 I went back and started working on my notes 2 very early this morning, I couldn't -- I was 3 going through all of our announcements, but 4 none of it struck closer than the announcement 5 that was made September 16th with the Governor 6 whenever he, alongside Secretary Bourgeois and 7 other cabinet agencies, the Governor revealed 8 a suite of initiatives that were designed to 9 give Louisiana's businesses new tools, 10 visibility, and support to expand and thrive 11 amid the State's unprecedented economic 12 momentum. Since the Governor has taken 13 office, he has announced \$64 billion in 14 capital investment, \$64 billion, and 8400 15 direct jobs.</p> <p>16 And so, you know, looking at what has 17 been announced in the last 20 months or so, 18 the Governor has really steadfast with 19 doubling down on these initiatives on building 20 all those massive victories so that he 21 emphasized that Louisiana is not slowing down 22 and that we're going to double down on this. 23 This is our opportunity. So the announcement 24 that he made kind of marked the next phase of 25 Louisiana's economic growth strategy that</p> <p style="text-align: right;">Page 94</p>	<p>1 companies.</p> <p>2 Our driving Louisiana opportunity tour, 3 you've probably seen the Secretary, along with 4 other leadership team members, embark on a 5 multi-day, multi-stop tour to meet directly 6 with our driver companies. Their goal is to 7 have 800 business and retention expansion 8 visits this fiscal year. I think Proctor and 9 Gamble left -- no, he's in the room. I think 10 the Secretary is scheduled to visit with you 11 guys in November, yes. So we really want to 12 highlight the people and the companies that's 13 fueling Louisiana's economy by listening 14 firsthand to what their business needs and 15 opportunities are. So look for the Secretary 16 and leadership to be with her across the 17 state.</p> <p>18 Project Lightning Speed, it's so exciting 19 to be a part of that. The Governor signed an 20 Executive Order directing LED to formalize its 21 winning unified approach to economic 22 development by streamlining efforts across all 23 state agencies through designated cabinet 24 level liaisons and formal interagency 25 coordination. This Project Lightning Speed</p> <p style="text-align: right;">Page 96</p>
<p>1 strengthens our homegrown businesses, unites 2 government at every level, and ensures that 3 when companies invest in Louisiana, our people 4 and our businesses are going to reap the 5 benefits.</p> <p>6 So the first initiative that was 7 announced, and if you haven't heard about it, 8 it's called Source Louisiana. It's a new 9 statewide directory that makes it easier for 10 prime contractors and large scale projects to 11 identify qualified Louisiana businesses of all 12 sizes. Source Louisiana allows businesses to 13 showcase their services, certifications, and 14 capacities so that more Louisiana companies 15 are in the pipeline for opportunity. The 16 platform is now available. It's at 17 sourcelouisiana.com.</p> <p>18 And so we have been encouraging Louisiana 19 businesses to go online to register, verify 20 any information that is on the site and update 21 that information as soon as possible. We have 22 heard from Woodside earlier, what they're 23 doing with the community. I think that this 24 is the source that they're welcomed, that they 25 can go to that directory and source Louisiana</p> <p style="text-align: right;">Page 95</p>	<p>1 will ensure that projects move at the speed of 2 business and secures Louisiana's competitive 3 advantage for years to come.</p> <p>4 The last thing that was announced by the 5 Governor at his direction, we at LED are 6 reviewing policies to further encourage and 7 promote the use of Louisiana businesses and 8 projects that utilize State incentive 9 programs. Options under consideration include 10 the adoption of new programs and aligning 11 future State incentives to transparent 12 documented Louisiana vendor participation. 13 We've heard several companies come up here and 14 talk about the types of companies, and so we 15 expect this to be more of a reporting type by 16 companies like Woodside had just given to us 17 just now.</p> <p>18 These initiatives that were outlined come 19 directly from LED's Strategic Plan and our new 20 Nine by Ninety work plan that was adopted by 21 our Louisiana Economic Development Partnership 22 Board earlier this year. I think we sent you 23 guys the link to both the Strategic Plan and 24 the Nine by Ninety last month. Yes. So by 25 working alongside our regional statewide</p> <p style="text-align: right;">Page 97</p>

<p>1 partners, we're turning those plans into</p> <p>2 action and making sure that Louisiana</p> <p>3 companies have every opportunity to grow and</p> <p>4 compete and lead.</p> <p>5 Also, yesterday, we announced the launch</p> <p>6 of Louisiana's Fast Sites. It's our new</p> <p>7 initiative designed to support land</p> <p>8 development and existing infrastructure into</p> <p>9 project-ready sites that position Louisiana to</p> <p>10 attract new opportunities and to strengthen</p> <p>11 the State's long-term competitiveness. This</p> <p>12 is backed by \$150 million through the Site's</p> <p>13 Investment Infrastructure Fund that was</p> <p>14 created by Act 365 in the 2025 Regular</p> <p>15 Legislative Session. I can't thank our</p> <p>16 legislators enough for this because this will</p> <p>17 catalyze local and regional partners to expand</p> <p>18 Louisiana's inventory of development-ready</p> <p>19 assets that allow businesses to mitigate time,</p> <p>20 risks, and money. So this is really a</p> <p>21 forward-looking opportunity for us in site</p> <p>22 development and it really aligns our</p> <p>23 government efficiencies with private sector</p> <p>24 speed so that we can ensure that the demands</p> <p>25 of global investments will be met while</p> <p style="text-align: right;">Page 98</p>	<p>1 finishes tied for the most in more than five</p> <p>2 years, reinforcing Louisiana's standing as a</p> <p>3 national leader for companies seeking growth,</p> <p>4 opportunity, and long-term effects. So that</p> <p>5 was a lot, but we still had several</p> <p>6 announcements that were notably all cross the</p> <p>7 State with projects that were announced.</p> <p>8 A South Korean based SNT Motif and SNT</p> <p>9 Energy, they're a parent company of SNT</p> <p>10 Global, are investing \$59.4 million in a joint</p> <p>11 venture to establish their first US</p> <p>12 consolidated manufacturing facility here in</p> <p>13 West Baton Rouge Parish. Very excited.</p> <p>14 They're expected to create 275 new jobs. They</p> <p>15 are creating domestic supply chain of</p> <p>16 components used by the US Defense, automotive,</p> <p>17 energy, and process industry companies</p> <p>18 nationwide.</p> <p>19 Noble Plastics, which is a woman-owned</p> <p>20 small business specializing in custom plastic</p> <p>21 injection molding announced it's investing</p> <p>22 \$8.5 million to expand their company's St.</p> <p>23 Landry Parish headquarters, boosting</p> <p>24 production capacity to supply First Solar,</p> <p>25 Inc.'s \$1.1 billion manufacturing facility in</p> <p style="text-align: right;">Page 100</p>
<p>1 strengthening our communities and our</p> <p>2 infrastructure.</p> <p>3 So just so that everyone's aware, the</p> <p>4 application for the first round of funding</p> <p>5 will open October 30th and it closes on</p> <p>6 December 15th. You can also go to LED's</p> <p>7 website for additional information. Just</p> <p>8 enter in fast sites within the LED website and</p> <p>9 you'll be brought to that page.</p> <p>10 Another exciting thing that happened was</p> <p>11 Louisiana was ranked for the first time in</p> <p>12 five years as a Top 10 State for doing</p> <p>13 business in 2025. We were number nine. We</p> <p>14 cracked the Top 10. We haven't done this in</p> <p>15 five years. So the annual survey of site</p> <p>16 selectors measures everything from workforce</p> <p>17 readiness and infrastructure to the speed of</p> <p>18 permitting and the cost of doing business.</p> <p>19 Louisiana was number 11 last year and it</p> <p>20 reflects the State's growing competitiveness</p> <p>21 driven by strategic reforms in bold new</p> <p>22 investments in our infrastructure, innovation,</p> <p>23 and talent development.</p> <p>24 In addition to the number nine overall</p> <p>25 ranking, Louisiana earns six Top 10 category</p> <p style="text-align: right;">Page 99</p>	<p>1 Iberia Parish. They expect to grow their</p> <p>2 workforce by over 50 percent. They're going</p> <p>3 to go from 56 current jobs, they're going to</p> <p>4 expand by another 29 direct new jobs.</p> <p>5 VRC Metal Systems is a leading repair</p> <p>6 technology company that announced it will</p> <p>7 build a \$1.56 million state of the art</p> <p>8 maintenance facility for the B-52 aircraft and</p> <p>9 ground equipment at Barksdale Air Force. And</p> <p>10 so they are expected to create 21 new direct</p> <p>11 jobs.</p> <p>12 DMR Technologies announced that it's</p> <p>13 going to invest \$1.4 million to establish its</p> <p>14 first full scale US manufacturing facility in</p> <p>15 Lafayette Parish where the company will</p> <p>16 produce and deploy its flagship build Ranger</p> <p>17 X-50 unmanned aerial system for the American</p> <p>18 market. The company is expected to create 521</p> <p>19 direct new jobs over the next ten years.</p> <p>20 MMR announced its growing it's Louisiana</p> <p>21 footprint with a \$55.2 million investment for</p> <p>22 a new assembly facility in Lafayette Parish</p> <p>23 that's going to expand production of</p> <p>24 electrical components used in high-growth</p> <p>25 sectors, such as data centers and</p> <p style="text-align: right;">Page 101</p>

<p>1 semiconductors. The company is expected to 2 create 196 jobs in Lafayette.</p> <p>3 The Baton Rouge based MMR is the largest 4 open shop electrical contractor in the US and 5 employs approximately 3,000 people across 6 Louisiana, across the State. So they're 7 expected to be operational by the beginning of 8 2026.</p> <p>9 My last announcement is South Louisiana 10 Rail Facilities and Agricultural Export and 11 Processing Company announced it will invest 12 \$2.1 million to further expand its Jefferson 13 Davis Parish operation. The project includes 14 new bagging and warehousing and equipment 15 designed to increase efficiency over the new 16 market opportunities in Louisiana for rice 17 producers.</p> <p>18 So as you can see, several of the 19 announcements really address all of the 20 industry sectors that LED has been working 21 through with our business development team, 22 working with our businesses that are here 23 existing and growing those existing 24 businesses, as well as recruiting new 25 businesses to come to our State. So, again, I</p> <p style="text-align: right;">Page 102</p>	<p>1 leading the charge.</p> <p>2 Any other comments or questions from the 3 Board?</p> <p>4 We have a motion to adjourn?</p> <p>5 MR. CALLAIS: 6 Move.</p> <p>7 CHAIRMAN MILLER: 8 Mr. Callais. Second by Mr. Mele. 9 All in favor?</p> <p>10 ALL: 11 Aye.</p> <p>12 CHAIRMAN MILLER: 13 Any opposed? 14 Thank you. 15 (WHEREUPON, THE MEETING ADJOURNED.)</p> <p style="text-align: right;">Page 104</p>
<p>1 thank the Board for your participation and 2 support of what we do at LED every day. I 3 could never thank the team more that 4 administered these programs for us as they go 5 through and vet everything to ensure the 6 integrity of the project before it's even 7 brought to you to review. So thank you, team, 8 for your support and all that you all do, you 9 know, to bringing Louisiana forward.</p> <p>10 CHAIRMAN MILLER: 11 Well, quite an exciting report. The new 12 programs to move projects through quickly -- 13 MS. VILLA: 14 Project Lightning Speed.</p> <p>15 CHAIRMAN MILLER: 16 -- Project Lightning Speed is definitely 17 huge and all the other things you talked 18 about. And then seeing the -- and, you know, 19 I know there's billion-dollar, multi-billion 20 dollar projects being announced, but this 21 55 million and 1 million and 2 million make a 22 lot of difference to us in the smaller 23 parishes. So thank you all for investing in 24 Louisiana and for LED for helping it happen so 25 smoothly and, of course, the Governor for</p> <p style="text-align: right;">Page 103</p>	<p>1 REPORTER'S CERTIFICATE</p> <p>2 I, KELLY J. DOMIANO, a Certified Court 3 Reporter, Certificate #23035, in good standing with 4 the State of Louisiana, as the officer before whom 5 this meeting was taken, do hereby certify that the 6 foregoing 104 pages;</p> <p>7 That this testimony was reported by me in 8 stenographic machine shorthand by Computer-Aided 9 Transcription, transcribed by me or under my 10 personal direction and supervision, and is a true 11 and correct transcript to the best of my ability 12 and understanding;</p> <p>13 That the transcript has been prepared in 14 compliance with transcript format guidelines 15 required by statute or by rules of the Board, that 16 I have acted in compliance with the prohibition on 17 contractual relationships, as defined by Louisiana 18 Code of Civil Procedure Article 1434 and in rules 19 and advisory opinions of the Board; that I am not 20 of counsel nor related to any person participating 21 in this cause and am in no way interested in the 22 outcome of this event.</p> <p style="text-align: right;">Page 105</p>

<div>1 This certification is valid only for a</div> <div>2 transcript accompanied by my handwritten or digital</div> <div>3 signature and the image of my State-authorized seal</div> <div>4 on this page.</div> <div>5 Signed:</div> <div>6</div> <div>7 KELLY J. DOMIANO, CCR</div> <div>8</div> <div>9</div> <div>10</div> <div>11</div> <div>12</div> <div>13</div> <div>14</div> <div>15</div> <div>16</div> <div>17</div> <div>18</div> <div>19</div> <div>20</div> <div>21</div> <div>22</div> <div>23</div> <div>24</div> <div>25</div> <div>Page 106</div>	

&	17.4. 72:10	83:6	20200057 28:12
& 1:6 28:20	17.5 70:18	20170003 85:18	20200094 21:6
31:3,4,5,6 35:4	17.6 70:23	20170070 81:10	20200183 28:1
1	18 54:4 81:18	20170234 81:11	20200184 28:9
1 1:9 2:3 27:7	19 71:6	20170390 76:24	20200280 28:19
61:7 64:3	196 102:2	20170465 35:24	20200298 25:22
67:24 103:21	19th 37:25	20170597 12:15	20200338 11:10
1,226,901 81:18	1st 80:14	2018 14:10	20200405 28:13
1,275,312 40:16	2	15:8 30:22	20200423 11:8
1,821,733 81:17	2 27:8 64:25	36:15 91:3	20200447 28:23
1.1 100:25	103:21	20180323 42:24	2021 85:19,22
1.3 85:20	2.1 102:12	43:2,3	20210025 28:4
1.4 101:13	20 94:17	20180373 43:10	20210079 25:23
1.56 101:7	200 73:11 77:2	20180377 36:18	20210081 25:24
1.8 64:24	78:22,23	2019 46:19	20210101 28:14
10 99:12,14,25	20121186 27:22	20190077 11:9	20210104 28:18
100 65:2	20141117 35:1	20190133 28:21	20210184 43:18
104 105:6	35:2	30:1	20210278 28:17
106 2:6	20150189 21:8	20190166 27:25	20210280 27:21
11 73:9,10	20150913 27:23	20190193 43:21	20210340 38:24
99:19	20150966 34:24	20190291 28:6	20210383 61:4
112,000 73:6	35:4	20190292 44:3	61:6
12 33:15	20151178 20:8	20190358 28:16	2022 15:8
13 62:12	20151745 40:2	20190361 28:8	85:19,22
130 72:22	20160618 43:5	20190367 36:19	20220481 25:21
1434 105:18	20160648 28:3	20190378 36:15	20220486 25:18
15 46:15 54:5	20160876 28:10	20190388 27:20	20220494 25:19
69:20	20161071 40:7	20190391 36:21	20220538 10:16
150 98:12	20161072 40:13	20190392 36:22	2023 77:1
1501 23:17	20161566 67:17	20190481 11:11	81:13 83:12
15th 99:6	20161675 76:6	2020 47:8	84:7 85:19
16 57:6 70:22	20161832 24:18	85:19,22	20230012 30:24
16th 94:5	20161946 28:5	20200042 22:13	20230051 23:17
17 57:6	2017 14:10	20200045 36:17	20230075 25:20
	35:24 76:3		31:1

20230120 63:23 63:25	2029 67:22 68:3 71:9,17 71:19	4,707,838 40:4 4.02 61:7 67:19 40 14:22 69:23 86:19 87:20 88:5	600,000 57:3 617 1:9 64 94:13,14
20230280 30:22	2033 67:23	404 65:9	7
20230322 38:21	209 72:21	45v 66:13	7 46:22 47:21 52:13
20230485 31:3	21 101:10	468 23:18	7.19 78:24
20230486 31:2	217 1:19	5	7.2 77:3
2024 32:6,16 62:1,8 70:16 80:3 84:3	22 1:7	5,272,789 40:5	7.6 77:2 78:24
20240003 31:5	223 77:3 78:23	50 86:20 101:2 101:17	7/1/24 77:6
20240006 23:18	23 83:20	500 72:20	70809 1:20
20240023 31:6	23035 105:3	52 101:8	717.d 27:4
20240148 32:7	25 71:7	521 101:18	8
20240148 32:7	26 85:20	525 43:14 44:19	8.5 100:22
20240163 32:8	275 100:14	527 43:14 44:19	800 86:19 87:5 96:7
20240334 32:9	27th 9:24	537 43:14 44:19	8400 94:14
20240439 23:19	28 81:17	55 103:21	887,347 40:11
2025 1:7 33:16 34:8 61:11 62:11,13 80:5 98:14 99:13	29 101:4	55.2 101:21	9
	29th 80:13	550 86:18,23	90 79:7
	3	56 87:6 101:3	900 14:20
20250137 34:5	3,000 102:5	59.4 100:10	9522 1:19
20250150 33:19	3,371,489 40:14	5th 41:19	a
20250153 34:4	3,597,504 40:9	6 2:5	abatement 23:6
20250175 33:25	3-5 2:4	6.01 61:7 64:3 67:24	ability 105:11
20250216 33:17	30 27:8 61:10 62:8	6/29/24 77:6	able 79:4
20250220 34:1	30th 62:13 99:5	60 14:22	absent 3:4,11 3:12,14,15,20 3:22,24,25 4:3
20250335 33:22	31st 67:22,23 68:3		absolutely 87:1 90:23
20250337 33:23	35 69:13		abuse 47:23
20250356 33:24	365 98:14		accent 75:10
20250362 33:18	39 59:18		
20250523 34:2	4		
20250543 33:20	4 53:6		
2026 71:18 102:8			

[accept - announcements]

accept 16:20 31:10 accepted 42:21 accepting 87:11 accompanied 106:2 accordance 27:4 accountability 58:5 accruent 4:19 12:16 13:2,11 14:9,12 acid 41:24 acquired 70:15 70:17 acquiring 71:14 act 98:14 acted 105:16 action 81:22 82:2 98:2 activity 56:3 actual 78:22,23 actually 44:19 79:7 87:15 89:13 92:14,24 ada 38:20 39:6 add 22:11 62:24 69:18 88:10 added 15:4 47:4	addition 47:2 99:24 additional 87:2 99:7 address 102:19 adegbe 10:15 93:12 adjourn 104:4 adjourned 104:15 adjust 61:11 adjustment 64:1 administered 103:4 administrative 21:12 adopted 97:20 adoption 97:10 advanced 34:25 advantage 97:3 advisory 105:19 advocate 54:2 aerial 101:17 affairs 5:5 68:11 affects 84:22 affidavit 44:23 affiliate 22:14 41:5 affiliated 41:10 affiliates 22:9 22:11	agencies 94:7 96:23 agenda 92:4 aggravated 55:18 ago 9:14 13:17 86:19 agreeing 46:18 agreement 24:2 61:6 63:25 67:20,25 agricultural 102:10 ahead 11:21 20:5 30:19 37:10 aided 105:8 air 65:7 101:9 aircraft 101:8 align 68:25 aligning 69:3 97:10 alignment 71:10 aligns 71:19 98:22 allen 32:9 alliance 5:2 64:12 allow 60:7,8 98:19 allowing 64:3 allows 79:5 95:12	allpax 27:20 36:16 alluded 70:15 alongside 94:6 97:25 amazing 72:19 amend 61:5,7 63:24 amendment 68:23 71:21 amendments 59:20 america 10:17 87:18 america's 87:21 american 101:17 amid 94:11 amoss 3:21 6:15,16 37:5 amounts 46:12 anne 3:9 8:2 92:8 announced 74:7 94:13,17 95:7 97:4 98:5 100:7,21 101:6 101:12,20 102:11 103:20 announcement 74:9 94:4,23 102:9 announcements 94:3 100:6
---	--	---	--

[announcements - aye]

<p>102:19 announcing 68:22 annual 44:24 99:15 annually 73:11 annum 70:22 answer 17:17 anticipating 66:15 anybody 9:25 13:1,1 14:25 55:21 62:20 82:15,17 anymore 58:13 appeals 37:24 appear 46:25 appearances 2:4 3:1 applicant 29:16 applicants 51:6 51:13 84:10,10 application 10:16 16:21 24:17 35:23 58:23 90:20 99:4 applications 23:16,24 25:17 26:25 30:21 32:5 33:16 36:14 49:11 90:15 applying 84:12</p>	<p>appreciate 20:3 50:9 58:1 66:17 67:12 68:20 73:16 74:3,11 75:23 85:5 89:23 90:12 91:24 appreciated 9:17 approach 19:8 96:21 appropriate 27:11 approval 47:1 47:2 58:24 63:1,14 82:11 approve 12:18 18:5,6 56:2 63:3 80:21,23 90:13 approved 10:10 16:25 23:24 26:25 27:14 81:8 85:14 approving 14:2 18:8 approximately 102:5 april 71:15 aquaspersions 10:17 aqueos 11:8 ardoin 3:12 8:20</p>	<p>area 53:24 54:21 83:15,17 army 65:7 arq 38:22 arrangements 9:18,21 art 101:7 article 64:2 105:18 articles 58:22 ascension 25:23 62:25 81:11,12 83:15 ascentek 33:17 asked 46:9 47:14 48:15 56:20 58:7 92:18 asking 34:17 55:1,21 56:5 69:1 71:10 assembly 101:22 assessor 44:10 45:1 87:9 assessor's 43:7 43:12,23 44:5 44:25 assets 40:4,6,9 40:11,15,16,23 41:20 43:1 45:1 98:19 assigned 55:10 associated 27:21 43:1</p>	<p>64:13 65:9 assure 75:1 attacked 48:13 attended 58:25 attending 92:12,24 93:15 93:19,19 attention 69:5 attract 98:10 audubon 20:8 20:9 august 9:24 austin 3:15 6:19 australia 69:8 69:9,13 authorized 106:3 automotive 38:23 100:16 available 43:25 95:16 avenue 1:19 aware 99:3 aye 10:7 11:3 12:9 19:22 20:24 22:5 23:1 24:12 25:3 26:22 30:8,10 31:25 33:11 34:15 35:18 36:10 38:14 39:20 42:18 59:13 60:21 63:16</p>
---	---	---	--

[aye - brought]

67:4 75:20 76:19 81:5 82:13 85:11 91:21 104:11	102:3 basically 12:21 21:12 47:21 48:13 52:19	bienville 76:7 big 46:12 bigger 19:17,17 88:6,14	59:10 60:5,14 63:7 66:25 70:12 73:4 74:5 80:25
b	batches 62:12 baton 1:10,20 25:20 27:23,24 28:12,17,21 31:1,4 41:22 100:13 102:3	biggest 56:19 70:20 billion 64:24,25 70:18 94:13,14 100:25 103:19 103:19	81:20,22 82:9 87:9 90:10 91:16 92:12 97:22 103:1 104:3 105:15 105:19
b 31:1 61:7 64:3 67:24 101:8 babin 5:8 82:24 82:25 83:21 84:2,14,19 85:6 back 29:25 44:13 46:16 49:4 52:18 57:11 65:21 70:16 71:11 73:12 83:4 90:23 91:1,9 92:14 94:1 backed 98:12 background 46:6 backyard 72:7 bad 9:10 57:15 bagging 102:14 bagwell 42:24 bar 53:8 barksdale 101:9 barnes 4:14 barry 3:16 6:21 base 86:17 87:7 based 15:12 69:7 100:8	bearings 90:20 beauregard 43:18 beaver 5:2 63:21,23 64:7 64:12 becoming 47:13 beginning 62:2 68:2 102:7 begneaud 43:4 behalf 3:5 believe 48:19 56:9 78:13 benefiting 72:23 benefits 95:5 bercen 21:6 bernard 27:22 best 25:18 36:17 49:2 53:10 105:11 beth 3:23 7:19 better 50:5	bilotta 4:20 41:16,17 42:2 42:13 biologicals 4:25 61:3,4,19 biomass 65:19 bit 61:22 68:7 72:17 73:13 84:4 88:6 blake 3:25 8:18 blanc 3:5 7:2,4 10:25 18:1 22:21 24:22 33:1 34:9 60:4 72:4 board 1:6 3:2 20:20 22:1,22 23:22 24:8,24 26:14 27:14,18 29:7,23 31:16 33:6 34:11 35:13 36:5 38:8 39:15 42:8 45:12 56:1 57:18	bold 99:21 bollinger 19:2 bonnett 3:10 boosting 100:23 bossier 28:24 30:24 bottling 32:7 33:18 boulevard 23:17 bourgeois 3:10 8:2 68:15 70:12 94:6 bradford 93:15 brass 89:24 breaking 78:10 briefly 44:18 44:20 bring 46:15 49:3 52:17 bringing 103:9 brookline 1:19 brought 99:9 103:7

[budget - chairman]

budget 65:2 build 48:16 101:7,16 builders 76:25 building 1:8 30:23 43:25 46:23 53:20,20 53:22 94:19 burning 53:14 business 27:5,9 49:1 55:16 83:4,25 89:25 92:7,7 93:9 96:7,14 97:2 99:13,18 100:20 102:21 businesses 52:18 72:23 90:11 94:9 95:1,4,11,12,19 97:7 98:19 102:22,24,25 buy 44:12 87:17 89:2,10 89:13,16 buying 68:17	cajun 25:18 36:17 calais 8:10 10:4 calcasieu 28:9 28:19,22 30:3 31:5,7 34:25 35:4 72:21 calendar 1:21 80:15 call 6:3,4 callais 4:1 8:11 11:19,25 18:15 18:25 19:11 20:14,19 22:18 22:21 29:5 33:2,5 34:10 36:1,4 37:5 39:5 42:6 45:10 54:25 55:19 58:3,8 58:14 66:5,8 74:21 78:20 79:9,14 82:1 87:25 88:8,13 88:17 89:22 91:15 104:5,8 called 89:12 95:8 campbell 4:12 10:11,13,15 11:7 12:14 18:19 20:6 21:4,17 22:10 23:4,7	canal 53:5 canceled 44:10 45:7 cancellation 43:1,6,9,11,16 43:19,22 44:4 46:5 cancellations 42:23 capacities 95:14 capacity 100:24 capex 48:2,17 53:19 capital 65:18 89:1 94:14 capitol 25:19 27:22,24 caption 2:3 carbon 38:20 39:7 care 23:5 27:25 28:2 carolina 43:17 carries 21:2 39:23 carter 4:17 case 11:22 cash 52:7 castle 23:17 catalyze 98:17 catching 30:5 category 99:25	cause 73:1 105:21 ccr 5:25 106:7 ceased 43:24 44:6 cede 93:4 cellxion 30:22 30:24 center 27:25 28:2,11,22,24 30:2 centers 101:25 certificate 2:6 105:3 certification 106:1 certifications 95:13 certified 93:4 105:2 certify 105:5 chain 62:4 100:15 chair 9:12 16:20 chairman 3:3 6:2 8:23 9:6 10:3,8,19,23 11:4,13,23 12:2,6,10,17 13:7 14:4,13 14:24 16:13,14 16:24 17:4,8 17:24 18:4,11 18:23 19:7,14
c			
c 6:1 35:2 42:24 43:2 105:1,1 c&i 56:1 c.c.r. 1:13 cabinet 94:7 96:23 caddo 30:3 33:17,20 34:2			

[chairman - comments]

19:23 20:4,11 20:18,25 21:10 21:19,24 22:6 22:16,20 23:2 23:9,13,21 24:6,13,20 25:4,10,14 26:1,7,12,18,23 28:25 29:4,21 30:4,11,18 31:8,13,20 32:1,11,19,23 33:4,12 34:7 34:19 35:6,10 35:19 36:3,11 36:24 37:3,9 37:13 38:6,15 39:2,8,12,21 40:17 41:13,25 42:4,15,19 44:8,16 45:4 45:18,22 48:22 49:13,18,24 50:3,8 54:9 57:16,22 58:10 58:16 59:3,7 59:14,21 60:1 60:2,22 61:13 61:21 62:15,19 63:4,13,17 64:6,17 65:23 66:3,7,22 67:5 67:10 68:4 70:11 72:2 73:19 74:4	75:4,11,15,21 76:8,12,20 77:8,13,17,23 78:2,6 79:16 79:24 80:6,18 80:22 81:6,24 82:3,7,16,22 84:25 85:1,8 85:12,24 86:4 86:9,22 87:14 87:23 89:8,15 90:5 91:13,22 92:5 103:10,15 104:7,12 champion 76:24 chance 9:25 change 20:7,12 22:8 38:19 39:23 75:10 changes 39:4 changing 38:22 38:25 charge 104:1 charles 3:3,17 4:24 31:3 34:3 48:6 61:18 70:6 check 9:21 58:5 chemical 40:2,7 40:8,12,14 83:10,11,17 chemicals 21:6 cheng 4:8	chosen 69:16 christina 4:16 circumstances 91:3 city 25:19 27:22,24 47:1 47:3,10,19 51:11 56:15 58:24 59:1 civil 105:18 claim 55:12 claimed 14:22 55:12 clarity 17:11 class 86:18 clear 16:25 cleco 93:16 clients 65:14 clinic 25:22 close 46:22 60:11 62:10 87:5 closely 64:25 90:25 closer 37:14 94:4 closes 99:5 closure 43:19 44:11 coast 32:8 33:19 69:15,19 coca 32:7 33:18 code 105:18 coffee 36:21,23 37:12,16	cola 32:7 33:18 colleague 70:5 collected 89:17 come 13:3 41:14 45:17 49:10 53:21 57:10 73:8,10 97:3,13,18 102:25 comes 72:24 coming 13:17 50:23 91:2 commence 64:5 67:21 68:1 commencem... 61:9 comment 72:1 74:22 comments 10:25 11:17 19:19 20:19 21:25 22:22 24:7,23 26:14 26:19 29:6,22 30:6 31:15,21 33:5,7 34:10 35:12,14 36:5 36:6 37:6 38:7 38:10 39:14,16 42:7,10 45:11 45:12,13 59:9 60:5,18 62:21 63:6,8 66:24 72:4 73:20,22 75:16 76:14,15
--	---	---	--

[comments - cornerstone]

80:24 81:1 82:8 85:3 86:6 91:16,17 104:2 commerce 1:6 27:14 53:21 commitment 90:14 committed 14:1 49:21 57:11 83:14 committee 32:17 communities 99:1 community 27:25 28:1 68:19 71:1 73:15 74:17 87:6 95:23 companies 20:10 45:8 60:10 69:25 83:17 95:3,14 96:1,6,12 97:13,14,16 98:3 100:3,17 company 1:18 11:12 13:9,14 14:11,20 20:7 20:8,9 21:6,7,9 22:13 29:16 32:7 33:18,21 36:21,23 40:2 40:7,9,12,14,22 41:1,12,15	42:9,25 43:8 43:13,15,18 44:1,7,11 45:23 46:6 64:9 67:25 68:7 69:7 76:5 78:10 85:17 100:9 101:6,15 101:18 102:1 102:11 company's 100:22 compete 98:4 competitive 97:2 competitiven... 98:11 99:20 complete 71:6 71:7 completely 49:21 completes 92:3 completion 44:24 compliance 37:16 59:19 77:5 90:24 105:14,16 compliant 77:20 79:5,8 complied 43:13 comply 48:1 component 79:2	components 59:19 100:16 101:24 computer 105:8 concerns 46:4 concludes 25:9 concordia 35:25 confirm 29:9 44:17 conn 31:4,5,6 35:4 connor 93:15 consider 14:2 considerably 83:12 consideration 97:9 considered 18:20 considering 15:13 18:18 consistent 90:10 consolidated 100:12 construct 55:3 construction 47:9 contact 87:8 continents 69:11 continue 83:16	continued 5:1 continuing 70:1 74:16 contract 22:13 27:3,7,15 38:21 40:1 42:23 43:3,4 43:10,17,21 45:3,7 46:24 47:19 61:4,6 62:7,20 63:22 63:25 64:2 65:1 67:17 68:24,25 85:18 91:10 contractee 27:17 contractor 62:6 102:4 contractors 70:2 95:10 contracts 27:7 27:13,17,19 46:2 60:8 65:5 76:3 contractual 105:17 controls 28:20 controversial 19:3 coordination 96:25 cornerstone 40:2,3,7,8,12 40:13
--	--	--	--

[cornerstone's - depending]

cornerstone's 41:21 corp 40:5,10,15 corporate 75:6 corporation 11:9 corps 65:7 correct 17:7 21:16,18 44:13 44:15 79:18,21 79:23 90:18 105:11 cost 65:4 99:18 costs 44:23 council 59:1 81:20 counsel 37:20 105:20 count 15:8,11 country 52:19 53:2 couple 9:14 79:17 83:3 93:17 course 9:15 19:16 46:21 103:25 coursework 93:1 court 1:18 37:24 105:2 cover 92:7 covid 47:8 48:5 52:22 56:10 57:14 62:3	86:15 91:4 covington 27:25 cp 34:5 cracked 99:14 crazy 54:20 create 49:4 77:2 81:17 85:20 100:14 101:10,18 102:2 created 49:8 77:3 81:18 98:14 creating 53:15 79:6 81:14 100:15 creation 77:20 credit 66:14 creditors 48:13 crevoiserat 4:22 45:16,20 45:25 46:1 48:24 49:15,20 50:1,6,12,16,17 50:20,21 51:1 51:8,14,18,23 54:14,19 55:7 56:7 57:20,25 58:20 59:5 cross 100:6 csp 38:25 cullens 93:10 curiosity 14:14	curious 55:23 current 20:8 66:15 101:3 currently 18:7 37:22 71:5 87:3 custom 100:20 customer 46:8 47:13,14 48:14 56:19 customers 55:17 83:7 cut 52:7	92:17 dba 30:23 deadline 19:4 deal 55:3 dealing 9:15 deals 56:2 deborah 4:6 december 67:22,23 68:3 76:5 99:6 decent 84:22 decision 27:18 default 47:13 48:19 49:22 67:25 defaulted 47:17 defaulting 48:20 defaults 47:18 defense 100:16 deferral 76:5 76:11,17 deferred 76:22 defined 105:17 definitely 91:8 103:16 delivering 68:19 71:8 delivery 71:4 demands 98:24 deny 12:19 18:6 depending 14:18
		d	
		d 2:1 3:8,15 6:1 61:7 danos 11:10,21 daryl 3:6 data 101:25 date 61:25 66:10 72:9 80:13 86:21 dates 68:25 71:19 david 3:13,21 6:11,15 davis 25:22 102:13 day 53:15 55:17 57:6 85:23 96:5 103:2 days 9:14 19:4 71:12 75:2 79:17,18 92:16	

[deploy - emphasized]

deploy 101:16 deputy 3:9 described 46:5 47:25 deshotel 3:6 7:3 design 65:11 designated 96:23 designation 93:7 designed 94:8 98:7 102:15 designee 3:8,9 desire 57:17 desperately 56:18 detail 70:5 detailed 65:3 detergent 87:17,22 88:23 89:4 developing 47:5 64:14 70:22 development 64:16 65:3 92:20,23 93:5 93:9,20,23 96:22 97:21 98:8,18,22 99:23 102:21 difference 103:22 different 19:5 19:15 79:19	difficult 54:23 56:13 90:16 digital 106:2 direct 70:20 94:15 101:4,10 101:19 directing 96:20 direction 97:5 105:10 directly 96:5 97:19 director 4:20 5:6 41:18 70:10 71:3 directory 95:9 95:25 disappointed 53:11 disappointing 74:10 discussed 46:3 dismissal 37:23 dmr 101:12 documented 97:12 documents 27:11 doing 57:3 60:6 60:10 65:3 66:4 69:13,18 74:1,18 95:23 99:12,18 dollar 70:18 103:19,20	domestic 100:15 domiano 1:13 5:25 105:2 106:7 double 94:22 doubling 94:19 driven 99:21 driver 96:6 drivers 65:13 66:12 driving 96:2 dropped 15:16 52:13 due 13:17 15:16 16:6,21 43:1,19 65:13 77:5,5 dupre 28:3 dynamics 52:10	54:18,20 56:14 easy 93:5 eat 53:8 echo 73:22 eco 4:20 40:4 40:10,15,21 41:18,19 economic 65:17 92:19,23 93:4 93:20,22 94:11 94:25 96:21 97:21 economy 96:13 ed 93:17 effect 27:8 72:25 effects 100:4 efficiencies 98:23 efficiency 102:15 efforts 96:22 eight 52:25 53:5 76:3 electric 28:20 electrical 101:24 102:4 ellis 93:8 embark 96:4 emergency 32:6 emerson 4:3 7:23 emphasized 94:21
		e 1:21 2:1 6:1,1 89:13 105:1,1 105:1,1 earlier 62:25 95:22 97:22 early 65:11 94:2 earns 99:25 easier 95:9 east 25:20 27:23,24 28:12 28:17,20 30:25 31:4 53:25	

[employ - favor]

employ 14:15 employee 15:11 86:17 employees 14:17,20,21 15:4,7,8,12,21 79:1 employment 15:3,15 47:5 employs 102:5 encourage 97:6 encouraging 95:18 ended 62:5 energy 5:3,5 42:24 63:22,23 64:13 68:12 69:6,7 73:25 100:9,17 engineering 20:8 65:4 engineers 65:8 enjoyed 15:24 ensure 13:23 97:1 98:24 103:5 ensures 95:2 ensuring 71:4 enter 99:8 entered 37:21 enterprise 25:11 27:5,6 27:17 entertain 80:7	entire 53:7 environmental 66:18 envision 65:21 66:19 envisioned 64:22 epic 21:8,9,11 epicenter 73:25 equipment 89:2,2 101:9 102:14 errors 57:8 erwin 3:24 8:8 especially 15:20 essentially 53:22 establish 100:11 101:13 estate 24:18 81:15 estimate 64:24 estimating 65:4 europe 65:14 event 105:22 everybody 13:6 44:18 everyone's 99:3 evo 89:13 exactly 11:20 exam 93:5,5 except 56:23 excited 93:14 93:21 100:13	exciting 74:10 74:11 96:18 99:10 103:11 excuse 50:11 executive 34:24 37:20 96:20 exempt 43:2 44:25 exemption 40:1 exhibit 59:19 61:6 63:25 64:2 67:20,24 78:21,22,24 79:4 existing 61:5 63:24 68:24 98:8 102:23,23 expand 88:9 94:10 98:17 100:22 101:4 101:23 102:12 expanding 75:9 87:3 91:7 expansion 96:7 expansions 89:25 expect 66:10 97:15 101:1 expected 100:14 101:10 101:18 102:1,7 expedientially 91:6 expensive 49:16	experience 13:14 49:17 exponentially 87:7 export 102:10 extend 61:8 64:1 extension 64:19 65:25 67:7 71:18 ez 25:17
			f
			f 105:1 facilities 102:10 facility 15:15 41:21 43:20 46:23 56:22 70:24 100:12 100:25 101:8 101:14,22 fact 16:22 47:17 87:17 factors 56:16 failed 85:20 familiar 55:2 family 9:16 fantastic 54:22 far 56:15 70:14 78:9 fast 98:6 99:8 favaloro 4:7 favor 10:5 11:1 11:18 12:7 19:20 20:22

[favor - future]

22:3,24 24:10 25:1 26:20 30:8 31:23 33:9 34:13 35:16 36:8 38:12 39:18 42:16 59:11 60:19 63:14 67:2 75:18 76:17 81:3 82:11 85:9 91:19 104:9 federal 52:4 feedback 91:8 feeding 51:13 feedstock 65:20 fees 27:12 fell 83:2,13 feutrill 5:6 70:8 70:9 72:13 fiber 88:23 fibrous 89:7 fid 66:19 71:15 fighting 85:5 figure 56:6 74:23 file 80:3 87:1 filed 90:15 filing 27:10 44:24 77:5,11 77:22 78:18 79:13 filings 44:22 45:2 85:23 90:24 91:1	fill 17:12 84:21 filled 17:12 final 19:4 27:18 44:23 finally 57:2 find 75:8 84:20 finishes 100:1 first 14:7,9 26:2 46:25 54:6 56:8,10 58:21,23 61:3 64:21 66:8,9 68:13 71:6 74:14 76:24 83:3 92:11 95:6 99:4,11 100:11,24 101:14 firsthand 96:14 fiscal 96:8 five 12:19 14:18 17:1 72:12,14 99:12 99:15 100:1 fix 88:9 flagship 70:25 101:16 flat 84:7 flew 47:15 48:7 52:24 92:14 flings 89:5 floor 1:9 foil 3:18 7:7,8 63:2,5 76:13	folger 36:21,22 followers 37:12 37:16,20,22 folks 9:7 45:8 87:3 following 22:12 27:13 30:21 32:6 33:16 34:23 35:24 36:15 food 25:18 36:17,20 footprint 101:21 force 101:9 forecast 83:24 foregoing 105:6 foreign 70:20 72:9 forest 22:14 forestry 65:19 forget 52:16 forgings 34:2 form 88:7,22 89:3,6 formal 96:24 formalize 96:20 formally 68:23 format 105:14 forms 27:11 fort 92:17 forth 44:11	forward 70:1 80:4 98:21 103:9 foundation 25:23 four 11:8 34:23 47:22 fp&a 4:19 frank 4:7 60:12 franklin 3:18 7:7 freeburgh 4:24 61:17,18,24 62:17,23 63:11 front 43:2 69:3 frustrating 58:9 frymaster 33:20 fueling 96:13 full 21:5 62:7 101:14 fully 61:10 62:16 67:22 functional 88:23 fund 98:13 funding 46:11 99:4 further 93:20 97:6 102:12 future 13:23 74:6 80:1 97:11
---	---	--	--

[g - headquarters]

g	go 9:10 10:10 11:20 20:5 29:1,25 30:19 37:10 44:12 47:6 52:8 54:12 55:5 91:1 95:19,25 99:6 101:3 103:4 goal 93:3 96:6 god 49:5 52:23 goes 28:7 going 9:9 11:20 26:3 49:7 52:6 70:4 73:1 80:4 84:4 89:19 93:16,23 94:3 94:22 95:4 101:2,3,13,23 good 6:3,6 10:14,20 13:6 18:24 23:12,14 25:13,15 26:3 28:4 30:17 37:19 41:17 56:21 61:18 65:24 70:9 86:8,16 91:8 92:11 105:3 government 5:4 46:11 52:1 68:11 95:2 98:23 governments 23:25	governor 3:8 94:5,7,12,18 96:19 97:5 103:25 governor's 68:15 74:17 grace 31:2,4,5 31:6 35:4 61:9 62:10 64:4 graduating 93:2,9,11,13,16 grants 52:1 great 66:23 74:7 greatly 9:17 66:18 grew 65:12 ground 101:9 group 23:20 24:18 41:7 47:6 55:2,4,21 62:25 grow 74:8 98:3 101:1 growing 65:12 99:20 101:20 102:23 grown 87:7 growth 15:7,7 86:15 94:25 100:3 101:24 guess 48:6 52:2 52:25 86:5 guidelines 105:14	guildco 44:19 guildco 43:10 guin 76:6 gulf 32:8 33:19 69:15 guys 57:5 68:8 74:3 96:11 97:23 h h 3:13 haley 23:17 half 12:22 13:16 handover 16:6 17:20 handwritten 106:2 happen 13:24 45:8 56:3 103:24 happened 15:16 19:2 46:20 55:23,24 56:10,12 99:10 happening 51:25 61:23 64:18 happy 13:21 56:22,23 69:15 69:16 71:21 92:15,22 93:22 harold 4:1 8:10 headquarters 75:6 100:23
g 3:24 6:1 gain 87:18 89:5 galvanizing 25:21 gamble 5:11 85:16 86:10,13 87:13 89:24 96:9 game 69:15 gas 69:12,19 geathers 55:9 geismar 5:9 61:20 83:1 general 15:19 28:10 62:5 gentleman 55:9 73:3 george 3:14 8:6 getting 9:11 21:15 55:11,17 68:21 84:1 give 41:14 46:5 62:22 68:7 88:4,16 90:14 94:9 given 83:5,6 97:16 giving 52:1 global 69:7 98:25 100:10 globe 69:12 globo 60:1,4 gno 43:24 44:6			

[health - intention]

health 28:10 hear 84:11 heard 95:7,22 97:13 hearing 48:11 52:5 75:18 heavily 56:3 held 1:7 48:19 help 54:7 57:19 66:17 68:20 90:11 helpful 57:24 helping 66:18 68:16 103:24 heritage 28:12 high 101:24 highlight 69:6 96:12 hire 47:12 48:3 48:4 87:2 hired 91:6 hiring 47:6,21 84:16 86:14,18 87:4 91:5 hirings 87:2 history 69:21 hit 47:8 57:14 80:15 86:13 holder 81:16 holders 27:15 holding 11:12 66:16 holdings 22:14 35:1	home 76:24 homegrown 95:1 hood 5:10 86:7 86:11,12,25 87:16,24 88:3 88:11,15,20 89:11,18 90:3 90:17,22 91:25 hope 50:5 hotel 53:7 hours 57:6 housing 72:25 houston 69:10 74:24 hud 4:9 huge 54:2 103:17 huh 12:5 38:5 hurricane 48:6 52:23 57:14 hydrogen 66:13	implemented 84:5 important 19:16 66:13 improvement 83:25 inc.'s 100:25 incentive 97:8 incentives 15:24 97:11 include 97:9 includes 27:10 102:13 incomplete 13:16 incorporated 28:4,11,19,20 28:22,24 30:2 increase 102:15 increased 86:20 increases 84:5 incredibly 58:9 indiscernible 13:15 14:19,23 15:9,20 industrial 81:12,15 83:10 industries 30:23 33:22,24 industry 1:6 27:14 83:10,11 83:11 100:17 102:20	information 68:8 95:20,21 99:7 infrastructure 5:7 67:17,18 98:8,13 99:2 99:17,22 ingevity 43:17 initial 62:1,2,9 64:23 initiative 95:6 98:7 initiatives 94:8 94:19 97:18 injection 100:21 innovation 93:10 99:22 innovations 38:25 input 16:16 18:13 58:17 85:25 91:1 inside 55:4 installing 89:2 institute 92:20 93:19 instructor 92:20 integrity 103:6 intended 48:1 intends 67:21 intention 49:22 52:17 54:7 57:10
	i		
	iberia 32:10 34:1 42:25 101:1 iberville 11:12 28:3 identify 95:11 ii 4:1 iii 3:24 image 106:3 imagine 55:15 64:15		

[interagency - kept]

interagency 96:24 interested 105:21 interesting 84:11 internal 5:10 86:12 international 30:25 33:21 interruptions 62:4 intralox 11:11 introduce 61:15 64:8 68:5 introducing 88:7,22 89:6 89:19 inventory 98:18 invest 95:3 101:13 102:11 investing 67:11 100:10,21 103:23 investment 65:18 70:19,20 72:9 73:12,23 74:5 90:12 94:14 98:13 101:21 investments 89:1 98:25 99:22	investors 65:15 involved 74:16 74:17,18 iriapak 4:22,23 43:21 44:3 46:2 issue 19:5 37:17 78:18 81:23 issues 69:3 italian 47:23 italy 46:6,8 48:10 52:16,25 56:19 ite 61:4 63:23 item 19:3 21:12 itep 19:9,9,17 30:15,22 32:17 34:24 35:24 36:15 43:14 44:13 58:13 62:25 68:24,25 71:11 73:8 92:3 j j 1:13 3:11 5:25 105:2 106:7 jackson 34:5 jacob 93:8 james 35:1,2,3 35:3 36:19 january 59:2 62:11 japan 65:15	jdc 37:25 jeff 46:1 50:17 50:19 jefferson 11:11 20:10 25:22 28:14 32:8 33:19 40:3,8 40:13 102:12 jeffrey 4:22 jerald 3:4 7:13 jerry 9:13 jim 5:2 64:11 job 28:4 51:6 52:6 55:4 58:12 84:21 jobs 10:11,12 14:18 15:25 16:2,4,22 17:11,22 18:21 23:5 49:5,8,9 59:18 60:9 65:18 69:2 71:1 72:25 77:2,3,21 78:19,22 79:6 79:8 81:14,17 81:18 82:21 83:2 84:6 85:20 94:15 100:14 101:3,4 101:11,19 102:2 john 3:15 6:19 johnson 4:8 30:16 32:15,21	34:16 41:8 44:21 76:2,23 77:10,15,19,25 78:4,12,17 79:3,11,22 80:2,9 81:9 85:15 86:1 92:2 joint 100:10 joleasia 4:12 10:11,14 23:4 jon 5:4 68:10 70:15 jones 3:4 7:13 jones's 9:13 joseph 23:19 joyce 4:11 jr 3:14,17 julie 4:3 7:23 july 80:14 june 61:10 62:1 62:8,13 jw 53:5 k k&b 28:5,6 keep 9:8 56:25 74:16 75:9 89:25 90:1 keith 5:8 82:25 kelly 1:13 5:25 105:2 106:7 kennedy 28:8 kenter 28:9 kept 18:22
--	--	--	--

<p>kevin 5:10 86:12 kiewit 65:1 kind 15:19 55:22 73:3 94:24 kinds 56:2 kme 35:1 knighton 28:21 28:23 30:2 know 9:13 16:9 18:16 19:3 24:1 46:11 48:7 49:16 51:2,24,25 52:7,14,16,20 52:21,21,23 53:13 54:1 55:9,14,23,25 56:8,16,17,22 57:4,7,13,15,21 58:25 72:20 73:6 74:18 78:10,10,21 82:20 83:11,12 83:13,14 92:13 94:16 103:9,18 103:19 knowledge 93:20 known 70:17 koch 35:2 korean 100:8 kristin 4:8</p>	<p>kyle 3:8,20 7:11 9:1 39:13 l labelle 1:9 labor 57:5 lack 47:20,21 48:20 lafayette 11:9 25:19 28:10,11 28:16 36:17 43:5 101:15,22 102:2 lafourche 28:2 28:5 laid 15:4 lake 5:2 48:6 63:22,23 64:7 64:12 70:6 land 75:8 98:7 landmark 28:12 landry 28:15 36:20 43:11 93:18 100:23 large 46:8 64:14 95:10 larger 65:18,22 largest 47:14 48:14 72:8 83:7 102:3 lasalle 1:8 lat5a 45:1 late 12:13,15 12:22,22,24 13:3,13 17:21</p>	<p>77:4,11,21 79:13,17 85:23 launch 89:21 98:5 laundry 87:17 87:22 88:22 lauren 93:10 laying 15:12 lead 65:4,11 98:4 leader 100:3 leadership 96:4 96:16 leading 101:5 104:1 lease 44:1 leave 52:14 53:3 leaves 84:20 leaving 15:21 led 37:20 43:5 43:11,22 44:4 47:2,3 68:14 68:15 74:14 93:2,6 96:20 97:5 99:8 102:20 103:2 103:24 led's 68:20 97:19 99:6 left 96:9 legacy 28:13 71:11 legislative 98:15</p>	<p>legislators 98:16 legrange 4:13 leticia 3:12 letters 81:21 letti 3:12 lettie 8:20 level 55:25 56:1 56:4 66:17 95:2 96:24 levels 57:1,2 liabilities 53:14 53:15 liaisons 96:24 life 49:7 54:3 lightning 96:18 96:25 103:14 103:16 lima 87:20 88:5 limit 64:1 limited 89:14 link 97:23 liquid 89:4 list 28:7 listed 27:15 listening 51:4 96:13 literally 52:9 litigation 37:23 37:25 little 12:21 50:25 61:22 64:18 68:7 72:17 73:13 84:4 88:6</p>
---	--	--	--

[lived - making]

lived 46:14 livingston 21:7 21:9 liz 4:15 llc 4:22,23,25 5:3,7 11:10,11 20:9,10 21:7,7 21:8,9 22:11 23:18,19 24:18 25:18,20,24,25 27:20,21,23 28:1,3,6,8,9,12 28:14,15,16,17 30:22 31:2 32:8,9 33:19 33:20,25 34:3 34:5,25 35:2,3 35:25 36:16,17 36:19 38:21,23 38:24 39:1 43:10,17,21 44:3 61:3,5 63:22,24 67:17 67:18 81:10,12 81:15 lng 5:6 67:17 67:18 68:13,24 69:12,13,14,15 70:3,6,10,18,24 71:4,7,8,16,20 lobby 53:8,8 local 23:24 32:17 55:25 58:17 69:21,22 70:2,2 71:1	72:22 83:17 87:8 98:17 locally 52:5 89:16,20 locals 24:1 58:5 77:7 80:11 85:25 86:3 located 76:25 location 15:12 83:2 logistical 28:13 logistics 28:3 long 65:4,11 68:17 69:21 98:11 100:4 look 15:6 52:9 56:20 69:25 72:17,24 73:5 89:12 96:15 looking 49:9 50:24 56:11 65:16 78:21 83:4 89:9 94:16 98:21 looks 51:2 78:25 loss 53:23 lost 47:21 48:14 lot 13:14 19:15 47:22 48:16,17 49:4 53:19 56:16 66:12 83:16 86:15 100:5 103:22	lots 53:14,14 75:1,2 louisiana 1:5 1:10,18,20,21 5:6 14:1,5,6 33:22,23 36:18 38:24 39:1 48:7 49:4,22 54:2,3,6 61:20 67:12,16,18 68:13,20,24 69:16,17,20,23 69:25,25 70:3 70:6,7,10,13,17 70:19,21,25 71:3 72:9,19 72:21 73:15,24 75:2,9 87:20 88:18 89:9 94:21 95:3,8 95:11,12,14,18 95:25 96:2 97:7,12,21 98:2,9 99:11 99:19,25 101:20 102:6,9 102:16 103:9 103:24 105:4 105:17 louisiana's 74:6 94:9,25 96:13 97:2 98:6,18 100:2 love 57:12 58:4 60:14,14 69:6	loved 54:5 lowe 3:12 lower 79:1 lp 25:22 lunch 26:4
			m
			m 3:16,21 machine 28:5,6 28:18 76:6 105:8 machinery 48:17 made 9:18 87:19 94:5,24 maersk 65:14 mail 1:21 mailbox 80:16 maintained 16:2,4 86:23 maintenance 101:8 make 9:8 13:25 16:20 19:12 47:25 48:25 65:17 66:10 71:24 76:11 86:5 87:15,20 89:3,4,4 90:25 103:21 makes 88:25 95:9 making 41:23 74:8 92:13 98:2

[managed - miller]

managed 71:13	medical 28:22	26:5 27:2 29:2	25:4,10,14
manager 4:19	28:23 30:2	29:10,12,17,24	26:1,7,12,18,23
4:24 5:4,8,10	meet 13:12	30:14	28:25 29:4,21
61:19 68:11	62:24 66:9	mezzo 30:25	30:4,11,18
83:1 86:13	79:4,7 82:20	michael 3:11	31:8,13,20
manufacturing	96:5	5:2 7:25 64:10	32:1,11,19,23
43:4 85:17	meeting 6:4	64:11,20 66:1	33:4,12 34:7
90:1 100:12,25	9:24 59:1 69:2	66:11 67:8,13	34:19 35:6,10
101:14	74:15 76:6	michaela 10:15	35:19 36:3,11
marked 94:24	104:15 105:5	93:12	36:24 37:3,9
market 53:24	mele 3:16 6:21	michoud 54:22	37:13 38:6,15
65:13 71:9	6:22 17:10,16	microphone	39:2,8,12,21
101:18 102:16	18:2,9 24:7	37:14	40:17 41:13,25
marriott 53:5	37:7,11,15	mid 47:8	42:4,15,19
martco 32:9	38:2 40:20	miguez 4:2	44:8,16 45:4
33:25	41:2,6 50:10	8:14,15 26:15	45:18,22 48:22
martin 10:17	50:14,18,22	31:17	49:13,18,24
massive 94:20	51:3,10,16,21	mikko 4:19	50:3,8 54:9
mauser 5:8	54:11,16 58:6	13:11	57:16,22 58:10
81:10,13,16	58:18 63:6	mill 28:8	58:16 59:3,7
83:1,14	78:8,15 104:8	miller 3:3,17	59:14,21 60:2
mayor 3:13	members 3:2	6:2 8:22,23 9:6	60:22 61:13,21
6:11 54:12	4:4 22:12	10:3,8,19,23	62:15,19 63:4
mccain 4:15	92:12 96:4	11:4,13,23	63:13,17 64:6
mcclellan 5:4	memory 19:1	12:2,6,10,17	64:17 65:23
68:9,10 72:11	19:10	13:7 14:4,13	66:3,7,22 67:5
73:17 74:2,25	merely 71:10	14:24 16:14,24	67:10 68:4
75:25	71:19	17:4,8,24 18:4	72:2 73:19
mcguire 24:18	met 27:9 98:25	18:11,23 19:7	74:4 75:4,11
mean 26:8 49:3	metal 101:5	19:14,23 20:4	75:15,21 76:8
51:5 52:21	metalplate	20:11,18,25	76:12,20 77:8
56:1,16 84:3	25:21	21:10,19,24	77:13,17,23
means 16:5	methanol 35:3	22:6,16,20	78:2,6 79:16
measures 99:16	metoyer 4:11	23:2,9,13,21	79:24 80:6,18
	25:11,12,16	24:6,13,20	80:22 81:6,24

[miller - needing]

82:3,7,16,22 85:1,8,12,24 86:4,9,22 87:14,23 89:8 89:15 90:5 91:13,22 92:5 103:10,15 104:7,12 million 46:22 47:21 52:13 65:2 69:24 70:22,23 72:20 73:11 77:2,4 78:24,25 85:21 98:12 100:10 100:22 101:7 101:13,21 102:12 103:21 103:21,21 mind 55:1 74:22 minute 44:9 minutes 9:24 10:10 missed 19:3 72:3 75:14 mistakes 57:8 mitigate 98:19 mizell 3:23 7:19,20 11:15 24:22 26:10,13 29:6 31:15 82:14,19 83:19 83:23 84:8,17 84:23	mks 25:20 26:16 31:1,19 mmr 101:20 102:3 mobilize 62:6 modify 67:19 67:24 molding 100:21 momentum 94:12 monday 80:14 money 48:17 52:4 53:18,19 75:2 98:20 month 57:3 62:25 97:24 months 27:8 71:14 94:17 morehouse 28:9 morning 6:3,6 10:14 13:6 23:12,14 25:13 25:15 30:17 37:19 41:17 61:18 70:9 86:8 92:11,13 94:2 morton 32:10 32:13 34:1 moss 3:7 6:7,8 10:1,4 20:16 20:19 26:13 36:4 59:25 60:3 71:25	72:6,15 73:18 75:7,13 80:24 moss's 73:22 motif 100:8 motion 10:20 10:22,24 11:14 16:18,20 17:9 17:25 18:7 19:18 20:13 21:2,21,23 22:17 24:3,5 24:21 26:9 29:5 31:10,12 31:14 32:25,25 34:9 35:7,9,11 36:4,25 39:3 39:11,13 40:18 42:6 45:10 59:8 60:3,17 62:22,22 63:5 63:6 66:24 71:24 72:3 76:9,11 80:8 80:19,21 82:4 85:2 91:14 104:4 move 9:9 20:15 23:5 26:11 36:2 37:2,4,14 63:3 66:6 82:2 97:1 103:12 104:6 moved 10:2 22:19	moving 30:15 multi 96:5,5 103:19 mutual 48:21 n n 2:1 6:1 37:17 37:21 naheem 3:14 name 10:14 13:8 20:7,12 22:8 38:19,22 38:25 39:3,23 41:14,17 45:23 46:1 50:15 68:10 70:9 82:23,25 nassar 3:14 8:6 natchitoches 22:15 33:25 nation 93:23 national 100:3 nationwide 41:23 89:20 100:18 native 88:21 nature 46:4 51:12 neared 62:8 need 26:16 31:18 39:6 42:5 60:15 74:23 92:7 needing 64:19 65:25
---	---	---	---

[needless - operations]

<p>needless 47:8 needs 89:9 96:14 nesco 65:15 network 93:24 never 45:2,9 52:15 54:3 103:3 new 10:16 14:5 14:6,12 20:9 21:6,7,8 22:14 23:16 25:17 30:21 32:5 33:15 34:3 40:22,25 43:7 47:1,3,10,19 51:11 53:15,20 53:24 54:12,17 54:20 55:4,8 56:13 60:7,7 60:25 69:14,14 84:16 85:20 87:1 88:7,22 89:6 94:9 95:8 97:10,19 98:6 98:10 99:21 100:14 101:4 101:10,19,22 102:14,15,24 103:11 news 65:24 86:16 newspaper 58:22</p>	<p>nice 13:12 48:16 75:5 niemeyer 3:22 6:25 night 92:14 nine 41:23 97:20,24 99:13 99:24 ninety 97:20,24 noble 28:15 100:19 noncompliance 76:4 78:18 81:23 noncompliant 77:11 85:18 normal 18:5 north 1:9 10:17 87:18,21 notably 100:6 notes 94:1 notice 12:20 notification 43:6,8,12,15,23 44:2,5,7 november 96:11 nr 22:13 number 41:23 73:2 92:22 99:13,19,24 numbers 15:16 72:17 numerous 62:4</p>	<p>o o 6:1 89:13 105:1 obligation 46:24 occupancy 53:7 occur 68:1 ochsner 25:22 october 1:7 70:16 99:5 ofch 28:16 offered 46:17 office 9:19,21 14:10 21:13 43:7,12,23 44:5,25 68:15 74:17 94:13 officer 105:4 offshore 69:19 69:22 oh 9:9 49:6 51:2 52:23 75:14 78:1 82:17 ohio 87:20 88:6 oil 69:12,19 okay 11:24 16:9 17:5,9,25 18:10 19:12 21:11,20 26:19 27:3 29:20,22 29:25 30:5 31:10 32:12 34:8,20,21 35:7 38:3,17</p>	<p>39:9 42:5,10 50:2,7,23 54:15 57:9,23 58:1 59:4 72:3 75:16 77:9 79:10 80:19 81:8 82:4,18 86:5 88:16 90:6 92:6 oklahoma 92:19 old 60:8 once 54:3 56:12 ones 44:9 58:21 58:24 online 89:12,14 95:19 open 46:10,18 47:14 48:15 56:20 99:5 102:4 opened 14:9 47:10 80:16 83:6 opening 46:8 operate 41:20 69:11 83:16 operation 64:5 67:21 102:13 operational 61:10 62:16 66:20 67:23 102:7 operations 20:9 40:5,10,15</p>
--	---	---	---

[operations - partnership]

43:24 44:6 61:9 62:1,9,9 62:11 68:1 69:8,23 opex 69:22 opinions 105:19 opportunities 96:15 98:10 102:16 opportunity 92:18 93:24 94:23 95:15 96:2 98:3,21 100:4 opposed 10:9 11:5 12:11 19:24 21:1 22:7 23:3 24:14 25:5 26:24 30:12 32:2 33:13 35:20 36:12 38:16 39:22 42:20 59:15 60:23 63:18 67:6 75:22 76:21 81:7 85:13 91:23 104:13 opt 59:18 60:8 60:12,14,24 opted 60:12 option 77:24 79:25	options 12:18 18:3 97:9 order 6:4 24:21 34:24 96:20 oretha 23:17 original 61:25 orleans 12:16 23:18,19 25:24 25:25 34:3 36:22,23 43:22 44:4 47:1,4,11 47:20 51:11 53:25 54:18,20 55:4,8 56:14 ouachita 23:20 23:20 33:21,23 33:24 34:4 outcome 105:22 outlined 64:2 97:18 outs 60:24 outside 18:18 56:4,15 69:9 overall 71:6 99:24 overestimate 83:4 oversight 16:1 16:5 18:21 own 78:10 93:2 owned 41:7 100:19 owners 43:7 46:7	ownership 21:3 21:5,14 41:7 p p 3:20 6:1 105:1 package 83:10 packaging 5:8 83:1 page 2:2 99:9 106:4 pages 105:6 paid 78:11 paige 4:17 paper 33:21 paperwork 16:1,5,23 17:13,18,20 18:21 21:13,15 parent 100:9 parish 10:18 11:9,10,11,12 12:16 20:10 21:8,9 22:15 23:18,19,20 24:19 25:23,24 25:25 27:23,24 28:1,2,4,5,7,10 28:11,13,14,15 28:16,18,21,22 28:24 30:3,24 31:1,2,3,4,6,7 32:8,9,10 33:17,19,20,21 33:23,24,25 34:1,2,4,6 35:1	35:2,3,5,25 36:16,18,19,21 36:22,23 38:21 38:24 40:3,8 40:13 42:25 43:5,11,18,22 44:4 62:25 72:21 76:7,25 77:7 81:11,12 81:20 83:15 85:17 86:3 93:18 100:13 100:23 101:1 101:15,22 102:13 parishes 24:2 103:23 part 58:24 74:14 93:8,10 96:19 partial 39:25 40:18 participating 105:20 participation 97:12 103:1 partied 90:24 partner 46:7,10 46:18 47:23 52:15,16 partners 56:4 93:14 98:1,17 partnership 74:19 97:21
--	--	--	---

[party - privilege]

<p>party 91:10</p> <p>pass 35:21 93:5</p> <p>passed 9:14 12:12</p> <p>past 12:22 15:2 92:16,17</p> <p>pause 86:14 91:5</p> <p>pay 73:6 84:5</p> <p>paying 73:10</p> <p>payroll 59:18 77:3,4,21 78:19 79:6,8 81:14,18,19 85:21</p> <p>peer 93:25</p> <p>penalties 87:12</p> <p>penalty 12:19 12:23 16:21 18:7,8 20:1 78:3,5,5,11 80:23</p> <p>pending 37:23 37:25</p> <p>people 14:15 47:6 48:3,4,7,9 49:8 52:5,25 55:10 56:13,24 56:25 84:11,16 95:3 96:12 102:5</p> <p>percent 53:6 71:6,7 79:7 86:20 87:21 88:5 101:2</p>	<p>percentage 88:4</p> <p>performance 47:20 48:21</p> <p>period 15:24 16:23 56:11 61:10 62:10 64:4 68:2 77:1 86:14,16,24 91:4</p> <p>permit 65:7,9</p> <p>permits 65:6 66:19</p> <p>permitted 70:23</p> <p>permitting 65:10 99:18</p> <p>person 47:12 49:10 105:20</p> <p>personal 105:10</p> <p>perth 69:8</p> <p>peter 4:20 41:17</p> <p>phase 94:24</p> <p>picked 74:8</p> <p>pineville 87:19</p> <p>pipeline 95:15</p> <p>piping 21:8,9</p> <p>place 13:20,24 15:25 16:22 17:22 18:22 54:6 57:12 59:1</p>	<p>places 75:5 87:19</p> <p>plan 43:19 90:4 97:19,20,23</p> <p>plans 98:1</p> <p>plant 4:24 5:8 41:22 46:9 47:9,10 48:8 48:12,16 61:19 82:25 84:6 88:6,24</p> <p>plastic 33:22 33:23 100:20</p> <p>plastics 25:20 26:17 28:15 31:1,19 100:19</p> <p>platform 95:16</p> <p>please 6:4 9:21 13:9 60:13 62:22 68:6 82:23</p> <p>pleasure 74:13</p> <p>plus 69:13</p> <p>Pods 89:5</p> <p>point 57:2 72:12,14 79:25 83:24 92:15</p> <p>policies 97:6</p> <p>polozola 3:20 7:11</p> <p>poor 52:21</p> <p>poorly 49:1 52:20</p> <p>population 86:20 87:4,21</p>	<p>porter 4:5 37:18,19 38:4</p> <p>portion 55:4 92:3</p> <p>portrayed 52:11</p> <p>position 13:8 41:15 61:16 64:9 68:6 82:23 98:9</p> <p>positive 89:23</p> <p>possible 95:21</p> <p>power 5:2 64:12</p> <p>prayers 9:17</p> <p>pre 34:24</p> <p>precedent 19:13</p> <p>prepared 105:13</p> <p>present 3:2 4:4 13:2</p> <p>presented 79:12</p> <p>president 64:11</p> <p>pretty 56:15 60:11 84:21 90:10</p> <p>previous 71:12</p> <p>previously 27:13</p> <p>prime 95:10</p> <p>private 98:23</p> <p>privilege 92:15</p>
---	--	--	--

[probably - rajamaki]

probably 96:3 procedure 105:18 proceedings 2:5 process 58:25 68:17 100:17 processes 13:24 processing 102:11 proctor 5:10 85:16 86:10,13 87:12 89:24 96:8 procured 41:20 procurement 65:5,11 produce 25:19 27:22,24 71:7 71:16 88:4 89:1 101:16 produced 62:12,14 producers 102:17 product 65:16 production 57:1 71:19 88:25 89:21 100:24 101:23 products 27:20 36:16,20 professionals 92:23 93:18	program 19:15 23:23 27:5,10 27:11 73:8 programs 25:7 97:9,10 103:4 103:12 prohibition 105:16 project 5:6 33:15 44:23 61:11 62:3 64:1,15,21 65:10,12,15,17 65:21 68:13,18 68:19,25 70:3 70:6,10,13,18 70:25 71:5,5 71:12 75:3 81:13 85:22 96:18,25 98:9 102:13 103:6 103:14,16 projections 83:6 projects 95:10 97:1,8 100:7 103:12,20 promote 97:7 proper 16:6 properly 47:25 property 53:16 73:7,11 81:16 provide 47:11 83:9	provided 77:7 pt 34:24 35:1 public 4:18 5:1 16:16 18:13 20:21 22:2,23 23:23 24:9,25 26:19 30:7 31:22 33:8 34:12 35:15 36:7 38:11 39:17 42:11 45:14 59:9 63:9 67:1 75:17 76:15,16 81:2 82:10 85:3 91:18 pull 34:18 pulled 32:12 punch 19:17 pure 17:13,17 17:20 put 58:22 86:19 91:5 q qualified 95:11 quality 10:11 10:12 14:17 23:5 66:18 quantities 89:14 quarter 66:20 question 29:9 35:12 37:8 56:5 90:9	questions 10:25 11:17 14:25 16:15 20:20 21:20 22:1,22 24:8,23 26:8 26:14 29:7,22 30:6 31:15,21 33:6,7 34:10 34:21 35:14 36:5,6 37:5 38:7,10 39:14 39:16 40:21 42:1,7,11 45:12,13 60:5 62:21 63:6,8 66:25 71:22 72:5 76:15 80:25 81:1 82:8 87:24 91:16,17 104:2 quickly 103:12 quite 103:11 quorum 9:5,8 9:11 92:14 r r 6:1 105:1,1,1 105:1 rail 102:10 raises 84:5 rajamaki 4:19 13:5,10,11 14:8,16 15:5 15:18 16:3,10 17:14,19 20:2
--	---	---	---

questions 10:25
11:17 14:25
16:15 20:20
21:20 22:1,22
24:8,23 26:8
26:14 29:7,22
30:6 31:15,21
33:6,7 34:10
34:21 35:14
36:5,6 37:5
38:7,10 39:14
39:16 40:21
42:1,7,11
45:12,13 60:5
62:21 63:6,8
66:25 71:22
72:5 76:15
80:25 81:1
82:8 87:24
91:16,17 104:2

quickly 103:12

quite 103:11

quorum 9:5,8
9:11 92:14

r

r 6:1 105:1,1,1
105:1

rail 102:10

raises 84:5

rajamaki 4:19
13:5,10,11
14:8,16 15:5
15:18 16:3,10
17:14,19 20:2

[ranger - requested]

ranger 101:16 ranked 99:11 ranking 99:25 rapides 85:17 86:3 rate 53:7 reactivated 27:19 read 59:22 61:8 readiness 99:17 ready 98:9,18 real 20:12 24:18 81:15 reality 62:2 realized 13:16 13:17 really 13:13 14:1 16:5 21:13,14 26:3 49:2,16 53:9,9 53:10 54:5 56:11 57:11,12 65:12,13,21,24 74:7 75:5 93:21 94:18 96:11 98:20,22 102:19 reap 95:4 reason 9:12 13:12 17:21 47:15 48:4,11 65:20 78:11 83:3 reasons 83:3,18	received 43:8 43:15 44:1,7 45:2 46:12 77:6 receiving 40:5 40:10,16 52:3 52:4 recommenda... 16:18 80:10 recommended 63:1 record 48:18 60:15 70:1 recruiting 102:24 recusal 26:16 31:18 recuse 11:21 39:6 red 38:20,21,22 refining 34:3 34:25 36:18 reflect 49:1 67:20,25 reflects 99:20 reforms 99:21 regard 18:3 regional 97:25 98:17 register 95:19 regular 98:14 reinforcing 100:2 reinstated 27:19	related 105:20 relations 5:10 86:12 relationships 105:17 relatively 84:7 rely 56:3 remain 79:5 remained 15:3 remedies 3:19 7:15,16 11:15 11:16 15:1,14 15:22 16:8,12 16:19 17:2,6 21:25 35:12 42:6 45:11 80:12,20 90:8 90:19 91:11,15 remember 9:16 19:6,8 58:12 74:6 reminder 23:22 remote 15:17 renew 77:24 renewable 5:3 63:22,23 64:12 renewal 12:13 12:15,22 13:13 14:3 17:1,22 18:5 24:17 35:23 36:14 77:14 78:1,13 78:16 renewals 11:8 11:14 12:12	34:23 35:7,21 renewed 19:25 repair 101:5 replace 15:9 report 44:24,25 77:14 79:18 80:4 103:11 reported 1:13 5:25 90:15 105:7 reporter 105:3 reporter's 2:6 reporters 1:18 reporting 60:9 77:1,16,18 78:19 85:19 97:15 reports 79:20 80:1 represent 46:2 93:21 representation 45:24 representative 3:5,6 4:3 7:2,3 7:4,23 41:11 representing 68:12 request 12:20 22:11 26:16 27:6,16 29:18 31:18 63:21 67:16 requested 29:10,14
---	--	--	--

requesting 61:5 63:24 67:19 68:23 76:5 81:22 requests 27:3 38:20 40:1 42:25 43:5,11 43:19,22 44:4 60:25 61:2 required 17:12 44:22 48:2 51:20 77:2 81:17 105:15 requirements 27:9 48:2 58:13 60:9 resolutions 81:21 resonated 51:5 respectfully 71:20 respond 87:11 response 6:20 7:1,12,14,24 8:1,7,9,19,21 38:9 77:7 80:11 86:2 responsible 51:12,13 55:5 71:4 81:13 restaurant 53:9 restoration 23:6 resume 47:12	resumed 87:5 resumes 55:11 55:12,14 retaining 40:3 40:9,14 retention 96:7 revealed 94:7 review 9:25 103:7 reviewing 97:6 rice 28:8 102:16 ridge 4:2 8:14 right 9:23 11:14,16 12:18 16:17 19:18,25 20:5 22:8,17 23:22 24:10 27:1 29:5 31:21 32:24 33:15 38:1 41:3,22 42:9 45:21 47:23 49:7,14 51:7 51:22 53:13,17 53:23 54:21 55:20 57:17 58:15,19 59:8 59:11 60:17,24 65:3 66:23 68:5 69:24 73:7 78:7 80:3 81:25 86:19 88:9,10,25 91:14	risks 98:20 river 38:20,21 38:23 road 41:22 73:1 robby 3:3,17 8:22 82:15 robin 4:5 9:13 30:6 37:19 rodney 4:14 role 71:3 93:22 roll 6:4 ronald 3:19 7:15 roofing 28:17 room 1:9 96:9 rooms 53:5 rosenberg 4:10 23:10,11,15 24:16 25:7,8 rouge 1:10,20 25:20 27:23,24 28:13,18,21 31:1,4 41:22 100:13 102:3 round 99:4 rta 23:23 25:6 25:9 ruckert 3:8 9:1 9:2 39:14 71:23 72:4 73:21 rules 27:5 30:22 32:6,16 33:16 34:8,24	35:24 36:15 43:14 60:7,8,8 76:4 87:10 105:15,18 run 48:8 55:16 69:9,9
			s
			s 6:1 105:1 sabre 30:23 salaries 78:23 salary 84:5 sale 43:7 44:1 53:17 sales 89:16 salt 32:10,13 34:1 sanctioned 71:13,14 saturday 80:14 80:16 sausage 36:20 savoie's 36:19 saw 51:24 54:3 65:16 saying 68:14 scale 95:10 101:14 schedule 22:12 66:15,16,21 scheduled 96:10 school 46:14 81:20 scott 3:22 6:25

seal 106:3 second 10:4,24 11:15 18:7,10 18:12 19:19 20:17 21:11,25 22:21 24:7,23 26:13 29:6 31:14 33:3,5 34:9 35:11 36:4 37:4,5 39:13 42:7 50:11 59:9 60:4,18 63:5 66:8,9,24 72:1 72:4 80:23 82:4,6 83:9 85:2 91:15 104:8 seconded 18:1 seconds 45:11 76:13 secretary 3:9 3:10 8:2 68:14 70:11 92:9 94:6 96:3,10 96:15 section 27:4 61:7 64:3 67:19,24 sections 43:13 61:7 sector 98:23 sectors 101:25 102:20	secures 97:2 see 56:2 58:4 58:11 72:8 86:15 91:2 92:22 93:14,22 102:18 seeing 83:25 84:12 103:18 seeking 100:3 seen 45:6 96:3 selectors 99:16 semiconduct... 102:1 senator 3:18,23 7:7,8,19,20 11:15 24:22 26:10,13 29:6 31:14 63:2,5 76:13 82:14,19 83:19,23 84:8 84:17,23 sent 55:13 90:21 97:22 separate 32:18 41:11 separately 32:14 34:18 september 94:5 seriously 52:13 serve 92:19 serves 19:1 services 4:20 25:24,25 40:4 40:10,15,21 41:18,19 42:24	95:13 session 98:15 set 19:13 settlement 37:21 seven 14:19 25:17 30:21 71:14 several 46:12 46:21 52:18 73:5 93:6,14 97:13 100:5 102:18 share 88:19 sheriff 81:21 shined 49:6 shop 102:4 short 55:16 83:2,8,13 shorthand 105:8 shortly 46:20 shot 53:10 59:10 show 90:11 showcase 95:13 showed 55:14 shows 78:22 sic 28:23 side 91:9 signal 73:24 signature 106:3 signed 62:7 96:19 106:5	simmons 4:6 6:5,10,14,18,24 7:6,10,18,22 8:5,13,17,25 9:4 12:4 simple 20:12 simply 68:24 69:3 simular 91:3 sir 21:18 41:14 42:12 45:15,19 45:23 49:19 68:10 74:3 85:4 90:7 sit 93:3 site 4:20 41:18 43:25 44:7 62:6 64:14 95:20 98:21 99:15 site's 98:12 sites 88:2 98:6 98:9 99:8 sitting 10:15 73:4 situation 48:25 52:10,11 78:14 six 14:19 36:14 42:23 99:25 sizes 95:12 skyfall 4:24 61:3,4,14,19 slowing 94:21 small 100:20
---	--	---	--

[smaller - submitted]

<p>smaller 64:22 103:22 smith 4:16 smoothly 47:3 103:25 snf 11:11 snt 100:8,8,9 solar 100:24 sold 53:22 solicited 46:11 solutions 28:14 28:17 38:20,22 39:7 somebody 84:20,21 soon 95:21 sorry 9:10 13:4 29:25 34:20 50:13 60:16 sort 15:10 58:4 sound 47:16 soundbite 50:25 sounds 73:9 source 95:8,12 95:24,25 sourcelouisia... 95:17 south 43:17 100:8 102:9 southside 28:18 southwest 72:19 75:9 space 93:25</p>	<p>speakers 4:18 5:1 speaking 73:2 special 31:9 60:25 61:2 63:21 67:16 specialize 64:15 specializing 100:20 speed 96:18,25 97:1 98:24 99:17 103:14 103:16 spending 75:1 spent 46:22 48:2,16 53:18 69:24 72:20 split 88:1 st 3:5 7:2,4 10:17,24 17:25 22:21 23:18 24:19,22 27:20 27:22 28:1,15 31:3 33:1 34:3 34:9 35:1,2,3,3 36:16,19,20 43:10 60:4 72:4 93:18 100:22 staff 4:4 18:17 42:9 60:13 68:15 staffed 55:16</p>	<p>stagnant 15:3 stagnated 15:10 standing 100:2 105:3 start 30:19 68:14,22 70:11 89:19,20 started 26:3 47:9 57:7 62:11 86:18 94:1 state 1:5 5:4 13:8 15:25 45:23 46:16 52:2,3 54:8 55:25 56:4 57:11,23 65:6 66:17 68:11 70:12,19,21 73:15 90:12 92:24 93:21 96:17,23 97:8 97:11 99:12 100:7 101:7 102:6,25 105:4 106:3 state's 94:11 98:11 99:20 states 46:12,13 93:25 statewide 95:9 97:25 statute 105:15</p>	<p>stay 48:9 54:4 staying 84:3 steadfast 94:18 steady 84:3 steel 34:2 stenographic 105:8 stephanie 4:13 stipulations 47:4 stop 25:18 36:17 57:23 96:5 straight 21:15 strategic 97:19 97:23 99:21 strategy 94:25 streamlining 96:22 street 1:9 53:5 strengthen 98:10 strengthening 99:1 strengthens 95:1 strong 53:24 strongarmed 46:18 struck 94:4 stuart 3:7 6:7 stuff 45:9 90:1 submit 27:6 submitted 27:16 81:21</p>
--	--	--	---

[submitting - thing]

submitting 17:13 sudden 57:4 sugar 36:18 suite 1:19 94:8 sulfuric 41:24 sunday 92:21 sungas 64:23 supervision 105:10 supplied 51:17 suppliers 69:21 71:2 supply 62:4 83:16 100:15 100:24 support 71:1 71:21 73:18 94:10 98:7 103:2,8 supporting 69:21 70:13 71:2 sure 11:20 13:25 19:12 41:10 47:25 48:25 53:12 58:9 90:14 98:2 surprised 73:3 survey 99:15 susan 3:10 sustainable 65:19	syrah 35:25 system 101:17 systems 30:23 101:5 t t 105:1,1,1 tail 62:3 take 52:12 53:23 60:1,3 62:21 71:22 81:22 82:2 90:23 91:8 taken 94:12 105:5 takes 92:25 talent 99:23 talk 51:4 54:12 55:22 70:5 92:15 97:14 talked 103:17 talon 81:11,14 tammany 24:19 27:21 28:1 36:16 tangipahoa 25:21 31:2 tanner 3:11 7:25 target 62:9 71:16 tax 23:6 40:1 73:7 87:7 89:17 taxes 73:11	team 64:13,14 75:3 93:9,11 96:4 102:21 103:3,7 technical 47:18 technologies 30:25 34:25 35:25 38:23 101:12 technology 101:6 tejin 38:23 tell 44:18 61:15 61:22 64:8,18 telling 50:4 56:17 tellurian 68:17 70:16 71:12,15 74:7 temporarily 53:2 ten 101:19 term 98:11 100:4 terminals 27:21 terminate 27:6 27:16 termination 27:3 terminations 29:11,13 terrebonne 11:10 28:6,7	terrible 49:17 51:2 testimony 105:7 texas 46:13 69:10 thank 9:7,7,11 11:6,16 16:13 20:3 23:4,8 24:15 25:6,6,9 26:2 29:20 30:5,13,13 32:3,24 38:3 40:18 42:3,5 42:12,14 50:4 50:7,23 54:10 58:1 59:4,6,16 63:10,12,19 66:4,23 67:9 67:11,14 68:14 73:14,18,23,25 74:15,19 75:23 76:1 79:15 84:24,25 85:4 85:7,7 87:24 90:6 91:12,24 92:1,4,6,11 98:15 103:1,3 103:7,23 104:14 thanking 70:11 thibodaux 28:2 75:12 thing 51:5 52:24 90:9
---	---	---	---

[thing - understand]

<p>97:4 99:10 things 50:5 57:8 65:9 103:17 think 9:19 45:5 47:19 56:12 73:12 86:16 90:10 95:23 96:8,9 97:22 third 1:9 18:10 66:19 90:24 91:10 thompson 3:24 8:8 thought 26:2 three 23:16 32:5 39:25 47:11 49:11 55:15 61:2,8 64:4,23 68:2 69:11 71:18 85:21 92:16,17 92:25 93:1 thrive 94:10 thursday 93:3 93:11,13,16 tide 87:18 89:5 89:12 tied 100:1 tight 92:13 tile 88:24 time 13:17 14:11 45:5 47:10 49:5 53:4 55:13</p>	<p>56:12,14,21 64:1 72:8 79:19 86:17 90:15 98:19 99:11 timeline 69:1,4 timely 27:10 times 16:4 17:23 45:6 timing 52:21 57:15 title 65:7 today 9:12,22 30:15 68:16 90:13 93:13 together 12:20 13:22 74:19 tom 5:6 69:10 70:5,9 75:3,10 tomorrow 9:22 ton 70:22 tons 70:23 took 52:6 59:1 71:15 tools 94:9 top 13:18 89:24 89:24 99:12,14 99:25 total 14:20 15:10 tough 78:9 toups 3:13 6:11 6:12 10:21,22 10:24 21:22,23 24:4,5 31:11</p>	<p>31:12,14 35:8 35:9,11 37:1,4 39:10,11,13 76:10,13 82:5 82:6,8 tour 96:2,5 train 70:22 71:7 trains 64:23 transcribed 105:9 transcript 105:11,13,14 106:2 transcription 105:9 transfer 21:3,5 21:14 39:25 42:21 transferring 40:23 transfers 40:19 transparent 97:11 travis 4:10 triad 28:20 trickle 72:25 tried 53:9 54:4 true 21:14 26:6 105:10 truth 60:16 try 49:2 53:12 56:1 trying 13:19 15:23 19:5</p>	<p>55:15,24 56:5 56:8 90:11 tulane 46:14 54:4 turn 50:5 70:4 turner 25:23,25 turning 98:1 turnover 13:14 13:15 15:19 16:7 17:21 84:15,22 two 21:5 24:2 26:2 38:19 46:2,7 55:10 61:8 64:4 83:18 86:18 87:19 88:1 type 19:5 97:15 types 97:14</p>
			<p>u</p>
			<p>u.s. 5:4 68:11 uh 12:5 38:5 unbelievable 52:22 under 14:22 32:16 34:8 37:16 43:2 46:24 60:8 65:1 66:20 76:3 78:23 97:9 105:9 understand 18:24 48:23 49:25 50:4 52:9,10 54:23</p>

[understand - wife]

56:9 60:6 73:10 88:21 understanding 40:25 41:9 87:10 105:12 understands 27:18 understood 79:15 underway 65:10 66:14 unfair 88:18 unfortunate 52:14 unfortunately 46:19 unified 96:21 united 32:7 33:18 unites 95:1 university 92:19 unmanned 101:17 unprecedented 94:11 update 95:20 usa 4:22,23 43:21 44:3 81:10,13,16 use 51:20 97:7 used 100:16 101:24 usie 4:9 30:20 32:4 33:14	34:22 35:22 36:13 38:18 39:24 40:24 41:4 42:22 44:14 59:17,23 61:1 63:20 67:15 using 70:1 usually 12:23 utilize 97:8	92:10 103:13 vincent 3:5 7:2 visas 48:9 53:1 visibility 94:10 visit 14:9 96:10 visits 96:8 voith 34:4 volume 83:7,8 88:1,5 voted 34:20 vrc 101:5	warehousing 102:14 watch 45:9 way 46:4 52:4 53:18 65:17 105:21 ways 73:9 we've 13:19 15:9 53:16 59:9 62:13 65:1,6 66:14 69:12,18 70:24 72:22 87:6 97:13 website 99:7,8 webster 38:24 wednesday 1:7 weeks 86:19 welcomed 95:24 went 46:14 47:3 49:10 53:19 54:4 55:8,15 94:1 wesley 3:25 8:18 west 100:13 westrock 34:5 wetlands 65:8 weyerhaeuser 22:13,14 wheelis 3:25 8:18 wife 9:13 54:6
	v v 65:7 89:13 vacate 53:16 vacated 48:12 valero 34:3 valid 106:1 vendor 97:12 vendors 69:22 70:2 71:2 venture 14:7 100:11 verify 95:19 veritext 1:18 veritext.com 1:21 vernon 76:25 77:6 versus 78:22,24 vertellus 21:7 vet 103:5 vi 64:3 victories 94:20 villa 3:9 8:2,3 29:8,15,19 58:11 74:12	w w 3:19 w.r. 31:2,3,5,6 35:4 wafer 89:7 wage 79:1 wages 84:4 waggaman 4:21 41:19 wait 67:14 waiting 16:17 want 13:25 29:1 47:24 48:25 52:11 70:11 87:12 88:14,18 89:16 92:11 96:11 wanted 16:9 19:12 34:18 44:17 46:3,15 47:16 48:18 49:3,4 56:18 wants 13:2	

[willing - zone]

willing 57:18 willis 28:21,23 30:1 winning 96:21 woman 100:19 won 54:17 wonder 55:24 woodside 5:5 67:20 68:1,12 68:17 69:6 70:15 95:22 97:16 word 89:23 work 47:5 49:10 52:8 53:11 54:8 56:11,13 57:13 74:13 90:25 97:20 worked 55:11 workforce 99:16 101:2 working 15:17 57:5,7,9 64:25 87:9 94:1 97:25 102:20 102:22 works 28:5,7 28:19 world 52:19 73:24 88:24 worse 51:19 worth 92:17 wrong 79:19	x	69:13,20 73:5
		85:19,21,22
	x 2:1 101:17	87:6 92:25
	y	97:3 99:12,15
	y'all 9:11 14:5 14:15 15:3 60:5 66:9 72:7 73:1,14,16 74:8,11 75:8 85:7 87:15 y'all's 69:5 78:13 yeah 14:12 18:14 19:1 32:22 44:22 54:20,22 58:7 64:21 66:2 72:16 80:15 83:20,22 84:18 year 12:21,23 12:24 14:19 15:6,6 17:1 62:7,11 64:1,3 64:4 66:20 68:2 69:24 71:16,18 73:7 73:9,10 74:15 81:13 89:20 96:8 97:22 99:19 years 12:19 13:16 15:2 46:15,22 47:11 47:22 49:11 54:5 55:15 61:8,11 64:4	100:2 101:19
		yesterday 98:5
	z	
		zone 25:11 27:5 27:7,17